

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

[Mark One]

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2022

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 001-04321

**WHEELS UP EXPERIENCE INC.**

(Exact Name of Registrant as Specified in Its Charter)

Delaware

98-1617611

(State or Other Jurisdiction of Incorporation or Organization)

(I.R.S. Employer Identification No.)

601 West 26th Street, Suite 900,  
New York, New York

10001

(Address of Principal Executive Offices)

(Zip Code)

Registrant's Telephone Number, Including Area Code: (212) 257-5252

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A common stock, \$0.0001 par value per share	UP	New York Stock Exchange
Redeemable warrants, each whole warrant exercisable for one share of Class A common stock at an exercise price of \$11.50	UP WS	New York Stock Exchange

Indicate by check mark whether the Registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the Registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulations S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated Filer	<input checked="" type="checkbox"/>	Smaller reporting company	<input checked="" type="checkbox"/>
Emerging Growth Company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of November 7, 2022, 247,502,983 shares of Class A common stock, \$0.0001 par value per share, were issued and outstanding.



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#### CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q (this “Quarterly Report”) contains certain “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Forward-looking statements are predictions, projections and other statements about future events that are based on current expectations and assumptions and, as a result, are subject to known and unknown risks, uncertainties, assumptions and other important factors, many of which are outside of the control of Wheels Up Experience Inc. (“Wheels Up”, or “we”, “us”, or “our”), that could cause actual results to differ materially from the results discussed in the forward-looking statements. These forward-looking statements include, but are not limited to, statements regarding the expectations, hopes, beliefs, intentions or strategies of Wheels Up regarding the future, including, without limitation, statements regarding: (i) the size, demands and growth potential of the markets for Wheels Up’s products and services and Wheels Up’s ability to serve those markets; (ii) the degree of market acceptance and adoption of Wheels Up’s products and services; (iii) Wheels Up’s ability to develop innovative products and services and compete with other companies engaged in the private aviation industry; (iv) Wheels Up’s ability to attract and retain customers; (v) Wheels Up’s liquidity, future cash flows, acquisition activities, measures intended to increase Wheels Up’s operational efficiency and certain restrictions related to our debt obligations; and (vi) general economic and geopolitical conditions, including due to fluctuations in interest rates, inflation, foreign currencies, consumer and business spending decisions, and general levels of economic activity. In addition, any statements that refer to projections, forecasts, or other characterizations of future events or circumstances, including any underlying assumptions, are forward-looking statements. The words “anticipate,” “believe,” “continue,” “could,” “estimate,” “expect,” “intend,” “may,” “might,” “plan,” “possible,” “potential,” “predict,” “project,” “should,” “strive,” “would” and similar expressions may identify forward-looking statements, but the absence of these words does not mean that statement is not forward-looking. These forward-looking statements are subject to a number of risks, uncertainties and assumptions, including those described in the “*Risk Factors*” described under Part I, Item 1A in our most recent Annual Report on Form 10-K for the year ended December 31, 2021, Part II, Item 1A of this Quarterly Report, and elsewhere in this Quarterly Report. Moreover, we operate in a very competitive and rapidly changing environment. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect us. You are cautioned not to place undue reliance upon any forward-looking statements, which speak only as of the date made, and Wheels Up undertakes no obligation to update or revise the forward-looking statements, whether as a result of new information, changes in expectations, future events or otherwise. These filings identify and address other important risks and uncertainties that could cause actual events and results to differ materially from those contained in the forward-looking statements. Wheels Up does not give any assurance that Wheels Up will achieve its expectations.

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PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

**WHEELS UP EXPERIENCE INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In thousands, except share data)

	September 30, 2022 (Unaudited)	December 31, 2021
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 285,498	\$ 784,574
Accounts receivable, net	127,354	79,403
Other receivables	8,920	8,061
Parts and supplies inventories, net	18,127	9,410
Aircraft inventory	33,231	—
Aircraft held for sale	20,113	18,101
Prepaid expenses	38,561	21,789
Other current assets	19,790	11,736
Total current assets	551,594	933,074
Property and equipment, net	387,802	317,836
Operating lease right-of-use assets	111,250	108,582
Goodwill	521,847	437,398
Intangible assets, net	146,881	146,959
Restricted cash	26,416	2,148
Other non-current assets	63,948	35,067
Total assets	\$ 1,809,738	\$ 1,981,064
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 48,962	\$ 43,672
Accrued expenses	128,557	107,153
Deferred revenue, current	966,367	933,527
Operating lease liabilities, current	30,051	31,617
Intangible liabilities, current	2,000	2,000
Other current liabilities	18,126	17,068
Total current liabilities	1,194,063	1,135,037
Deferred revenue, non-current	1,885	1,957
Operating lease liabilities, non-current	87,027	83,461
Warrant liability	2,003	10,268
Intangible liabilities, non-current	12,583	14,083
Other non-current liabilities	2,742	30
Total liabilities	1,300,303	1,244,836
Commitments and contingencies (Note 11)		
Equity:		
Class A common stock, \$0.0001 par value; 2,500,000,000 authorized; 248,131,546 shares issued and 245,744,961 shares outstanding as of September 30, 2022; and 245,834,569 shares issued and outstanding as of December 31, 2021	25	25
Additional paid-in capital	1,522,368	1,450,839
Accumulated deficit	(988,964)	(720,713)
Accumulated other comprehensive loss	(16,647)	—
Treasury stock, at cost, 2,386,585 and 0 shares, respectively	(7,347)	—
Total Wheels Up Experience Inc. stockholders' equity	509,435	730,151
Non-controlling interests	—	6,077
Total equity	509,435	736,228
Total liabilities and equity	\$ 1,809,738	\$ 1,981,064

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**WHEELS UP EXPERIENCE INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Unaudited, in thousands, except share and per share data)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
<b>Revenue</b>	\$ 420,356	\$ 301,978	\$ 1,171,503	\$ 849,215
<b>Costs and expenses:</b>				
Cost of revenue	403,042	283,495	1,144,698	773,191
Technology and development	16,639	8,769	42,436	23,818
Sales and marketing	30,830	22,157	87,761	55,846
General and administrative	44,323	42,490	130,200	76,444
Depreciation and amortization	16,500	13,639	46,862	40,952
Gain on sale of aircraft held for sale	(1,316)	—	(3,950)	—
<b>Total costs and expenses</b>	<u>510,018</u>	<u>370,550</u>	<u>1,448,007</u>	<u>970,251</u>
<b>Loss from operations</b>	(89,662)	(68,572)	(276,504)	(121,036)
<b>Other income (expense):</b>				
Change in fair value of warrant liability	2,504	12,271	8,265	12,271
Loss on extinguishment of debt	—	(2,379)	—	(2,379)
Interest income	1,130	7	1,612	25
Interest expense	—	(782)	—	(9,503)
Other expense, net	(625)	—	(1,505)	—
<b>Total other income (expense)</b>	<u>3,009</u>	<u>9,117</u>	<u>8,372</u>	<u>414</u>
<b>Loss before income taxes</b>	(86,653)	(59,455)	(268,132)	(120,622)
Income tax expense	(185)	—	(505)	—
<b>Net loss</b>	(86,838)	(59,455)	(268,637)	(120,622)
Less: Net loss attributable to non-controlling interests	—	(970)	(387)	(6,572)
<b>Net loss attributable to Wheels Up Experience Inc.</b>	<u>\$ (86,838)</u>	<u>\$ (58,485)</u>	<u>\$ (268,250)</u>	<u>\$ (114,050)</u>
<b>Net loss per share of Class A common stock:</b>				
Basic	<u>\$ (0.36)</u>	<u>\$ (0.25)</u>	<u>\$ (1.10)</u>	<u>\$ (0.60)</u>
Diluted	<u>\$ (0.36)</u>	<u>\$ (0.25)</u>	<u>\$ (1.10)</u>	<u>\$ (0.60)</u>
<b>Weighted-average shares of Class A common stock outstanding:</b>				
Basic	<u>244,350,959</u>	<u>235,341,054</u>	<u>244,347,871</u>	<u>191,057,091</u>
Diluted	<u>244,350,959</u>	<u>235,341,054</u>	<u>244,347,871</u>	<u>191,057,091</u>

*The accompanying notes are an integral part of these condensed consolidated financial statements*

**WHEELS UP EXPERIENCE INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS**  
(Unaudited, in thousands)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
<b>Net loss</b>	\$ (86,838)	\$ (59,455)	\$ (268,637)	\$ (120,622)
Other comprehensive loss:				
Foreign currency translation adjustments	(8,329)	—	(16,647)	—
<b>Comprehensive loss</b>	(95,167)	(59,455)	(285,284)	(120,622)
Less: Comprehensive loss attributable to non-controlling interests	—	(970)	(387)	(6,572)
<b>Comprehensive loss attributable to Wheels Up Experience Inc.</b>	<u>\$ (95,167)</u>	<u>\$ (58,485)</u>	<u>\$ (284,897)</u>	<u>\$ (114,050)</u>

*The accompanying notes are an integral part of these condensed consolidated financial statements*

**WHEELS UP EXPERIENCE INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF EQUITY**  
(Unaudited, in thousands, except share data)

	Class A common stock				Accumulated other comprehensive loss	Treasury stock		Non-controlling interests	Total
	Shares	Amount	Additional paid- in capital	Accumulated deficit		Shares	Amount		
<b>Balance as of December 31, 2021</b>	245,834,569	\$ 25	\$ 1,450,839	\$ (720,713)	—	—	\$ —	\$ 6,077	\$ 736,228
Equity-based compensation	—	—	13,659	—	—	—	—	8,895	22,554
Change in non-controlling interests allocation	—	—	11,743	—	—	—	—	(11,743)	—
Shares withheld for employee taxes on vested equity awards	—	—	—	—	—	1,682,380	(6,107)	—	(6,107)
Issuance of Class A common stock upon settlement of restricted stock units	76,732	—	—	—	—	—	—	—	—
Net loss	—	—	—	(88,653)	—	—	—	(387)	(89,040)
<b>Balance as of March 31, 2022</b>	245,911,301	\$ 25	\$ 1,476,241	\$ (809,366)	\$ —	1,682,380	\$ (6,107)	\$ 2,842	\$ 663,635
Equity-based compensation	—	—	12,328	—	—	—	—	8,453	20,781
Change in non-controlling interests allocation	—	—	11,295	—	—	—	—	(11,295)	—
Shares withheld for employee taxes on vested equity awards	—	—	—	—	—	230,866	(582)	—	(582)
Issuance of Class A common stock upon settlement of restricted stock units	276,245	—	—	—	—	—	—	—	—
Net loss	—	—	—	(92,760)	—	—	—	—	(92,760)
Foreign currency translation adjustments	—	—	—	—	(8,318)	—	—	—	(8,318)
<b>Balance as of June 30, 2022</b>	246,187,546	\$ 25	\$ 1,499,864	\$ (902,126)	\$ (8,318)	1,913,246	\$ (6,689)	\$ —	\$ 582,756
Equity-based compensation	—	—	13,961	—	—	—	—	8,543	22,504
Change in non-controlling interests allocation	—	—	8,543	—	—	—	—	(8,543)	—
Shares withheld for employee taxes on vested equity awards	—	—	—	—	—	473	(658)	—	(658)
Issuance of Class A common stock upon settlement of restricted stock units	1,944,000	—	—	—	—	—	—	—	—
Net loss	—	—	—	(86,838)	—	—	—	—	(86,838)
Other comprehensive loss	—	—	—	—	(8,329)	—	—	—	(8,329)
<b>Balance at September 30, 2022</b>	248,131,546	\$ 25	\$ 1,522,368	\$ (988,964)	\$ (16,647)	2,387	\$ (7,347)	\$ —	\$ 509,435

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**WHEELS UP EXPERIENCE INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF EQUITY**  
(Unaudited, in thousands, except share data)

	Class A common stock		Additional paid-in capital	Accumulated deficit	Non- controlling interests	Total
	Shares	Amount				
<b>Balance as of December 31, 2020</b>	169,717,146	\$ 17	\$ 798,478	\$ (530,693)	\$ 26,025	\$ 293,827
Consideration issued for business combination	3,968,900	1	30,171	—	—	30,172
Equity-based compensation	—	—	1,160	—	254	1,414
Change in non-controlling interests allocation	—	—	(2,620)	—	2,620	—
Net loss	—	—	—	(29,409)	(2,804)	(32,213)
<b>Balance as of March 31, 2021</b>	173,686,046	\$ 18	\$ 827,189	\$ (560,102)	\$ 26,095	\$ 293,200
Equity-based compensation	—	—	1,117	—	231	1,348
Change in non-controlling interests allocation	—	—	(3,106)	—	3,106	—
Net loss	—	—	—	(26,156)	(2,798)	(28,954)
<b>Balance as of June 30, 2021</b>	173,686,046	\$ 18	\$ 825,200	\$ (586,258)	\$ 26,634	\$ 265,594
Exercise of stock options	229,889	—	1,332	—	—	1,332
Exchange of profits interests	138,629	—	1,419	—	(1,419)	—
Equity-based compensation	—	—	19,777	—	8,129	27,906
Issuance of common stock in connection with Business Combination and PIPE Investment	71,528,544	7	656,297	—	—	656,304
Transaction costs attributable to the issuance of common stock in connection with Business Combination and PIPE Investment	—	—	(70,406)	—	—	(70,406)
Acquisition of warrant liabilities	—	—	(28,219)	—	—	(28,219)
Change in non-controlling interests allocation	—	—	21,905	—	(21,905)	—
Net loss	—	—	—	(58,485)	(970)	(59,455)
<b>Balance at September 30, 2021</b>	245,583,108	\$ 25	\$ 1,427,305	\$ (644,743)	\$ 10,469	\$ 793,056

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**WHEELS UP EXPERIENCE INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited, in thousands)

	Nine Months Ended September 30,	
	2022	2021
<b>OPERATING ACTIVITIES:</b>		
Net loss	\$ (268,637)	\$ (120,622)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	46,862	40,952
Amortization of deferred financing costs and debt discount	—	618
Equity-based compensation	65,839	30,668
Change in fair value of warrant liability	(8,265)	(12,271)
Provision for (recovery of) expected credit losses	(489)	1,163
Gain on sale of aircraft held for sale	(3,950)	—
Loss on extinguishment of debt	—	2,379
Changes in operating assets and liabilities, net of effects from acquisitions:		
Accounts receivable	(31,474)	(9,074)
Other receivables	(859)	(1,906)
Parts and supplies inventories	(8,544)	(2,749)
Aircraft inventory	(33,231)	—
Prepaid expenses	(8,065)	(11,673)
Other current assets	(2,477)	—
Other non-current assets	(27,534)	(256)
Operating lease liabilities, net	(624)	(1,414)
Accounts payable	(2,885)	11,807
Accrued expenses	(1,131)	(9,742)
Other current liabilities	812	(1,037)
Other non-current liabilities	(1,036)	131
Deferred revenue	(2,653)	(69,390)
Net cash used in operating activities	(288,341)	(152,416)
<b>INVESTING ACTIVITIES:</b>		
Purchases of property and equipment	(80,039)	(6,683)
Purchases of aircraft held for sale	(39,894)	—
Proceeds from sale of aircraft held for sale, net	41,833	—
Acquisitions of businesses, net of cash acquired	(75,093)	7,844
Capitalized software development costs	(18,532)	(9,589)
Net cash used in investing activities	(171,725)	(8,428)
<b>FINANCING ACTIVITIES:</b>		
Proceeds from stock option exercises	—	1,332
Proceeds from Business Combination and PIPE Investment	—	656,304
Purchase of Shares for Treasury	(7,347)	—
Transaction costs in connection with the Business Combination and PIPE Investment	—	(70,406)
Repayments of long-term debt	—	(213,934)
Repayment of loans to employees	—	102
Net cash provided by (used in) financing activities	(7,347)	373,398
Effect of exchange rate changes on cash, cash equivalents and restricted cash	(7,395)	—
<b>NET INCREASE (DECREASE) IN CASH, CASH EQUIVALENTS AND RESTRICTED CASH</b>	<b>(474,808)</b>	<b>212,554</b>
<b>CASH, CASH EQUIVALENTS AND RESTRICTED CASH BEGINNING OF PERIOD</b>	<b>786,722</b>	<b>324,876</b>
<b>CASH, CASH EQUIVALENTS AND RESTRICTED CASH END OF PERIOD</b>	<b>\$ 311,914</b>	<b>\$ 537,430</b>
<b>SUPPLEMENTAL DISCLOSURE OF NON-CASH INVESTING AND FINANCING ACTIVITIES:</b>		
Non-cash consideration issued for business acquisition of Mountain Aviation, LLC	—	\$ 30,172
Assumption of warrant liability in Business Combination	—	\$ 28,219

*The accompanying notes are an integral part of these condensed consolidated financial statement*

**WHEELS UP EXPERIENCE INC.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**1. ORGANIZATION AND OPERATIONS**

Wheels Up Experience Inc. (together with its consolidated subsidiaries, “Wheels Up”, the “Company”, “our”, “we”, and “us”) is a leading brand in private aviation that strives to deliver a total private aviation solution.

On July 13, 2021 (the “Closing Date”), we consummated the transactions contemplated by the Agreement and Plan of Merger (as amended, the “Merger Agreement”), dated as of February 1, 2021, as amended on May 6, 2021, by and among Aspirational Consumer Lifestyle Corp., a blank check company originally incorporated as a Cayman Islands exempted company (“Aspirational”), Wheels Up Partners Holdings LLC, a Delaware limited liability company (“WUP”), Kittyhawk Merger Sub LLC., a Delaware limited liability company and a direct wholly owned subsidiary of Aspirational (“Merger Sub”), Wheels Up Blocker Sub LLC, a Delaware limited liability company and a direct wholly owned subsidiary of Aspirational (“Blocker Sub”), the Blocker Merger Subs (as defined in the Merger Agreement) and the Blockers (as defined in the Merger Agreement). In connection with the closing of the Merger Agreement, Aspirational filed a notice of deregistration with the Cayman Islands Registrar of Companies, together with the necessary accompanying documents, and filed a certificate of incorporation and a certificate of corporate domestication with the Secretary of State of the State of Delaware, under which Aspirational was domesticated and continues as a Delaware corporation, changing its name to “Wheels Up Experience Inc.” (the “Domestication”).

On the Closing Date, (i) the Blockers simultaneously merged with and into the respective Blocker Merger Subs, with the Blockers surviving each merger as wholly owned subsidiaries of Wheels Up (the “First Step Blocker Mergers”), (ii) thereafter, the surviving Blockers simultaneously merged with and into Blocker Sub, with Blocker Sub surviving each merger (the “Second Step Blocker Mergers”), and (iii) thereafter, Merger Sub merged with and into WUP, with WUP surviving the merger, with Wheels Up as its managing member (the “Company Merger” and collectively with the First Step Blocker Mergers and the Second Step Blocker Mergers, the “Mergers” and, together with the Domestication, the “Business Combination”) (See Note 3).

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

*Principles of Consolidation and Basis of Presentation*

The unaudited interim condensed consolidated financial statements and accompanying notes have been prepared in accordance with accounting principles generally accepted in the United States (“U.S. GAAP”) for interim financial reporting and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, the condensed consolidated balance sheet as of December 31, 2021, has been derived from the audited consolidated financial statements at that date, but certain notes or other information that are normally required by U.S. GAAP have been omitted if they substantially duplicate the disclosures contained in our annual audited consolidated financial statements. The condensed consolidated financial statements include the accounts of Wheels Up Experience Inc. and its wholly-owned subsidiaries. We consolidate Wheels Up Partners MIP LLC (“MIP LLC”) and record the profits interests held in MIP LLC that Wheels Up does not own as non-controlling interests (see Note 14). All intercompany transactions and balances have been eliminated in consolidation.

Certain information and footnote disclosure normally included in annual financial statements prepared in accordance with U.S. GAAP have been condensed or omitted pursuant to instructions, rules and regulations prescribed by the United States Securities and Exchange Commission (“SEC”). In the opinion of management, the unaudited financial information for the interim periods presented reflects all adjustments, which are normal and recurring, necessary for a fair presentation of the consolidated statement of operations, financial position, and cash flows. Interim results should not be regarded as indicative of results that may be expected for any other period or the entire year. The unaudited interim condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes included in the Annual Report on Form 10-K for the year ended December 31, 2021.

### ***Use of Estimates***

Preparing the condensed consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates due to risks and uncertainties, including uncertainty in the current economic environment due to the coronavirus pandemic, and any evolutions thereof (“COVID-19”). The most significant estimates include, but are not limited to, the useful lives and residual values of purchased aircraft, the fair value of financial assets and liabilities, acquired intangible assets, goodwill, contingent consideration, and other assets and liabilities, sales and use tax, the estimated life of member relationships, the determination of the allowance for credit losses, impairment assessments, the determination of the valuation allowance for deferred tax assets and the incremental borrowing rate for leases.

### ***Foreign Currency Translation Adjustments***

Assets and liabilities of foreign subsidiaries, where the functional currency is not the United States (“U.S.”) dollar, have been translated at period-end exchange rates and profit and loss accounts have been translated using weighted-average exchange rates. Adjustments resulting from currency translation have been recorded in the equity section of the condensed consolidated balance sheets and the condensed consolidated statements of other comprehensive loss as a cumulative translation adjustment.

### ***Interim Impairment Test***

During the second quarter of 2022, we determined that because of a sustained decrease in the quoted market price of our Class A common stock from the Closing Date, combined with a further decline in our operating margins, there was an indication that a triggering event occurred and the carrying value of our long-lived assets and goodwill may not be recoverable. As a result, we performed an undiscounted cash flow analysis of our long-lived assets for potential impairment as of June 1, 2022, and based on the analysis, it was determined that there was no impairment to our long-lived assets. In addition, we performed an interim quantitative impairment assessment of goodwill on June 1, 2022, using a discounted cash flow approach, which did not result in impairment to goodwill. There were no changes in circumstances or events which indicated a triggering event occurred or that the carrying value of our long-lived assets and goodwill may not be recoverable as of September 30, 2022.

### ***Correction of an Immaterial Error***

During the fourth quarter of 2021, we identified an immaterial error related to the accounting for equity as part of the reverse recapitalization (see Note 3) that resulted in an understatement of our accumulated deficit and an overstatement of additional paid-in capital by \$32.7 million as of December 31, 2020. The error had no impact on our total equity or our financial position, results of operations or cash flows.

We assessed the materiality of the error on our consolidated financial statements for prior periods and concluded that they were not material. We have corrected the error by adjusting the prior period consolidated financial statements.

### ***Adopted Accounting Pronouncements***

In October 2021, the Financial Accounting Standards Board (“FASB”) issued accounting standards update (“ASU”) 2021-08, *Business Combinations: Accounting for Contract Assets and Contract Liabilities from Contracts with Customers* (ASC 805). This standard simplifies the measurement and recognition of contract assets and contract liabilities from contracts with customers acquired in a business combination. This guidance will generally result in the recognition of contract assets and contract liabilities consistent with those reported by the acquiree immediately before the acquisition date. We adopted ASU 2021-08 on January 1, 2022. This adoption did not have a material impact on our consolidated financial statements.

### 3. BUSINESS COMBINATION

The Business Combination was accounted for as a reverse recapitalization, where Aspirational was treated as the acquired company for financial reporting purposes. This accounting treatment is the equivalent of Wheels Up issuing stock for the net assets of Aspirational, accompanied by a recapitalization whereby no goodwill or other intangible assets are recorded. Accordingly, WUP is deemed the accounting predecessor of the combined business, and Wheels Up, as the parent company of the combined business, is the successor SEC registrant, meaning that all historical financial information presented in the condensed consolidated financial statements prior to the closing of the Business Combination represents the accounts of WUP.

Upon closing of the Business Combination, all outstanding WUP common interests and WUP preferred interests (including WUP restricted interests), as well as shares underlying WUP options, were converted into 190.0 million shares of Class A common stock and rolled over into the combined business. In addition, there were 29.0 million outstanding WUP profits interests recapitalized in connection with the Business Combination that can be exchanged on a value-for-value basis for Class A common stock subject to vesting.

Upon closing of the Business Combination, Aspirational and Aspirational's public shareholders held 6.0 million and 10.6 million shares, respectively, of Class A common stock.

All references to numbers of common shares and per common share data prior to the Business Combination in these condensed consolidated financial statements and related notes have been retroactively adjusted to account for the effect of the reverse recapitalization. The reported share and per share amounts, have been converted by applying the exchange ratio established in the Merger Agreement of 0.4604, which was based on the Wheels Up implied price per share prior to the Business Combination (the "Exchange Ratio"). On the Closing Date, we received approximately \$656.3 million in gross proceeds. In connection with the Business Combination, we incurred \$0.4 million of transaction costs, consisting of advisory, legal, share registration and other professional fees, which are recorded within additional paid-in capital as a reduction of proceeds.

#### *PIPE Investment*

In connection with the Business Combination, Aspirational entered into subscription agreements with certain investors (the "PIPE Investors"), whereby Aspirational issued 55.0 million shares of common stock at a price of \$10.00 per share (the "PIPE Shares") for an aggregate purchase price of \$550.0 million (the "PIPE Investment"), which closed simultaneously with the consummation of the Business Combination. On the Closing Date, the PIPE Shares were automatically converted into shares of Class A common stock on a one-for-one basis.

#### *Earnout Shares*

Further, as part of the Business Combination, existing holders of WUP equity, including holders of profits interests and restricted interests, but excluding holders of stock options, have the right to receive up to an aggregate of 9,000,000 additional shares of Class A common stock in three equal tranches, which are issuable upon the achievement of Class A common stock share price thresholds of \$ 12.50, \$15.00, and \$17.50 for any 20 trading days within a period of 30 consecutive trading days within five years of the Closing Date, respectively (the "Earnout Shares").

#### *Public Warrants and Private Warrants*

The warrants assumed in the Business Combination include (i) 7,991,544 redeemable warrants sold by Aspirational as part of its initial public offering (the "Public Warrants") of 23,974,362 units, consisting of one share of Class A common stock and one-third of one warrant exercisable for Class A common stock and (ii) 4,529,950 warrants privately sold by Aspirational at a price of \$1.50 per warrant (the "Private Warrants") to Aspirational Consumer Lifestyle Sponsor LLC (the "Sponsor") simultaneously with the closing of the Aspirational initial public offering exercisable for Class A common stock.

#### 4. PROPERTY AND EQUIPMENT

Property and equipment consist of the following (in thousands):

	September 30, 2022	December 31, 2021
Aircraft	\$ 559,505	\$ 482,848
Software development costs	55,269	35,818
Leasehold improvements	10,012	12,584
Computer equipment	2,476	2,147
Buildings and improvements	1,424	1,424
Furniture and fixtures	3,039	1,960
Tooling	3,613	3,129
Vehicles	1,461	1,142
	<u>636,799</u>	<u>541,052</u>
Less: Accumulated depreciation and amortization	(248,997)	(223,216)
Total	<u>\$ 387,802</u>	<u>\$ 317,836</u>

Depreciation and amortization expense of property and equipment was \$10.6 million and \$30.3 million for the three and nine months ended September 30, 2022, respectively, and \$8.4 million and \$26.0 million for the three and nine months ended September 30, 2021, respectively.

Capitalized costs related to the internal development of software was \$5.6 million and \$18.5 million for the three and nine months ended September 30, 2022, respectively, and \$3.9 million and \$9.6 million for the three and nine months ended September 30, 2021, respectively.

Amortization expense related to software development costs, included as part of depreciation and amortization expense of property and equipment, was \$6 million and \$9.0 million for the three and nine months ended September 30, 2022, respectively, and \$1.8 million and \$4.8 million for the three and nine months ended September 30, 2021, respectively.

## 5. REVENUE

### *Disaggregation of Revenue*

The following table disaggregates revenue by service type and the timing of when these services are provided to the member or customer (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
Services transferred at a point in time:				
Flights, net of discounts and incentives	\$ 278,917	\$ 218,360	\$ 799,351	\$ 621,494
Aircraft management	56,558	55,388	172,914	151,405
Other	58,728	6,679	121,695	16,418
Services transferred over time:				
Memberships	22,409	17,982	67,076	49,144
Aircraft management	2,404	2,617	7,272	7,435
Other	1,340	952	3,195	3,319
Total	\$ 420,356	\$ 301,978	\$ 1,171,503	\$ 849,215

Revenue in the condensed consolidated statements of operations is presented net of discounts and incentives of \$2.7 million and \$9.4 million for the three and nine months ended September 30, 2022, respectively, and \$5.0 million and \$12.5 million, respectively, for the three and nine months ended September 30, 2021.

Included in services transferred at a point in time, Other, is revenue related to whole aircraft sales of \$5.9 million and \$63.9 million for the three and nine months ended September 30, 2022, respectively.

### *Contract Balances*

Receivables from member and customer contracts are included within accounts receivable, net on the condensed consolidated balance sheets. As of September 30, 2022 and December 31, 2021, gross receivables from members and customers were \$118.1 million and \$71.8 million, respectively. As of September 30, 2022 and December 31, 2021, undeposited funds, included within accounts receivable, net, were \$13.6 million and \$13.5 million, respectively. As of September 30, 2022 and December 31, 2021, the allowance for expected credit losses was \$4.3 million and \$5.9 million, respectively.

Deferred revenue consists of the following (in thousands):

	September 30, 2022	December 31, 2021
Flights - Prepaid Blocks and jet cards	\$ 916,372	\$ 876,750
Memberships - annual dues	42,688	47,069
Memberships - initiation fees	4,119	4,072
Flights - credits	4,438	6,633
Other	635	960
Deferred revenue - total	968,252	935,484
Less: Deferred revenue - current	(966,367)	(933,527)
Deferred revenue - non-current	\$ 1,885	\$ 1,957

Changes in deferred revenue for the nine months ended September 30, 2022 were as follows (in thousands):

Deferred revenue - beginning balance	\$ 935,484
Amounts deferred during the period	954,042
Revenue recognized from amounts included in the deferred revenue beginning balance	(509,962)
Revenue from current period sales	(411,312)
Deferred revenue - ending balance	<u>\$ 968,252</u>

Revenue expected to be recognized in future periods for performance obligations that are unsatisfied, or partially unsatisfied, as of September 30, 2022 approximates \$170.6 million for the remaining quarter of 2022 and \$511.4 million, \$143.3 million and \$143.0 million for 2023, 2024 and 2025, respectively.

**Costs to Obtain a Contract**

Capitalized costs related to sales commissions and referral fees were \$3.3 million and \$12.6 million for the three and nine months ended September 30, 2022, respectively, and \$3.4 million and \$7.4 million for the three and nine months ended September 30, 2021, respectively.

As of September 30, 2022 and December 31, 2021, capitalized sales commissions and referral fees of \$9.2 million and \$8.6 million, respectively, are in other current assets and \$1.5 million and \$1.4 million, respectively, are in other non-current assets on the condensed consolidated balance sheets. Amortization expense related to capitalized sales commissions and referral fees included in sales and marketing expense in the condensed consolidated statements of operations was \$4.4 million and \$12.1 million for the three and nine months ended September 30, 2022, respectively, and \$2.4 million and \$5.9 million for the three and nine months ended September 30, 2021, respectively.

**6. ACQUISITIONS**

***Alante Air Charter, LLC Acquisition***

On February 3, 2022, we acquired all of the outstanding equity of Alante Air Charter, LLC (“Alante Air”) for a total purchase price of \$15.5 million in cash. Alante Air added 12 Light jets to our controlled fleet and expands our presence in the Western U.S. Acquisition-related costs for Alante Air of \$0.5 million were included in general and administrative expense in the condensed consolidated statements of operations for the nine months ended September 30, 2022. The acquisition of Alante Air was determined to be a business combination.

We have allocated the purchase price for Alante Air to its individual assets and liabilities assumed. While the purchase price allocation is substantially complete, it is still preliminary and subject to change. As of the date of acquisition, the total preliminary purchase price allocated to the Alante Air assets acquired and liabilities assumed according to their estimated fair values were as follows (in thousands):

Current assets	\$ 4,452
Goodwill	13,069
Other assets	<u>22,048</u>
Total assets acquired	39,569
Total liabilities assumed	<u>(24,101)</u>
Net assets acquired	<u>\$ 15,468</u>

Current assets of Alante Air included \$3.0 million of cash and \$1.4 million of accounts receivable, including \$15 thousand owed from Wheels Up that was eliminated in consolidation upon acquisition.

Goodwill represents the excess of the purchase price over the fair values of the acquired net tangible assets. The allocated value of goodwill primarily relates to anticipated synergies and economies of scale by combining the use of Alante Air’s aircraft and existing business processes with our other acquisitions. The acquired goodwill is deductible for tax purposes.

The results of Alante Air were included in the condensed consolidated statement of operations from the date of acquisition. Revenue for Alante Air was \$2.9 million, net of intercompany eliminations, and loss from operations was \$24.2 million from the date of acquisition through September 30, 2022.

***Air Partner plc Acquisition***

On April 1, 2022, we acquired all of the outstanding equity of Air Partner plc (“Air Partner”) for a total purchase price of \$108.2 million in cash. Air Partner is a United Kingdom-based international aviation services group that provides us with operations in 18 locations across four continents. Acquisition-related costs for Air Partner of \$2.9 million were included in general and administrative expense in the condensed consolidated statements of operations for the nine months ended September 30, 2022. The acquisition of Air Partner was determined to be a business combination.

As of the date of acquisition, the total preliminary purchase price allocated to the Air Partner assets acquired and liabilities assumed according to their estimated fair values were as follows (in thousands):

Current assets	\$	51,723
Property and equipment, net		2,012
Operating lease right-of-use assets		2,960
Goodwill		83,399
Intangible assets		20,919
Restricted cash		27,507
Other assets		1,536
Total assets acquired		190,056
Total liabilities assumed		(81,865)
Net assets acquired	\$	<u>108,191</u>

Current assets of Air Partner included \$18.0 million of cash and \$17.4 million of accounts receivable.

The above initial fair value estimates of the assets acquired and liabilities assumed are provisional. We are still evaluating the fair value of intangible assets, and income taxes, in addition to ensuring all other assets, liabilities and contingencies have been identified and recorded. We have estimated the preliminary fair value of assets acquired and liabilities assumed based on information currently available and will continue to adjust those estimates as additional information pertaining to events or circumstances present at the acquisition date becomes available during the measurement period.

The allocated value of goodwill primarily relates to anticipated synergies and economies of scale by combining the use of Air Partner’s existing business processes with our platform to expand on an international basis. The acquired goodwill is not deductible for tax purposes.

The amounts allocated to acquired intangible assets and their associated weighted-average amortization periods, which were determined based on the period the assets are expected to contribute directly or indirectly to our cash flows, consist of the following:

	Amount (In thousands)	Weighted-Average Amortization Period (Years)
Customer relationships	\$ 16,521	5.7
Backlog	1,457	1.5
Trade name	1,930	1.9
Developed technology	1,011	5.8
Total acquired intangible assets	\$ 20,919	5.1

The intangible asset fair value measurements are primarily based on significant inputs that are not observable in the market which represent a Level 3 measurement (see Note 9). The valuation method used for the Air Partner intangible assets was the income approach.

The results of Air Partner were included in the condensed consolidated statement of operations from the date of acquisition. Revenue for Air Partner was \$65.0 million, net of intercompany eliminations, and income from operations was \$6.6 million from the date of acquisition through September 30, 2022.

#### **Unaudited Pro Forma Summary of Operations**

The accompanying unaudited pro forma summary represents the consolidated results of operations as if the 2021 acquisition of Mountain Aviation, LLC had been completed as of January 1, 2021 and the 2022 acquisitions of Alante Air and Air Partner had been completed as of January 1, 2021. The unaudited pro forma financial results for 2022 reflect the results for the three and nine months ended September 30, 2022, as well as the effects of pro forma adjustments for the transactions in 2022. The unaudited pro forma financial information includes the accounting effects of the acquisitions, including adjustments to the amortization of intangible assets and professional fees associated with the transactions. The pro forma results were based on estimates and assumptions, which we believe are reasonable but remain subject to adjustment. The unaudited pro forma summary does not necessarily reflect the actual results that would have been achieved had the companies been combined during the periods presented, nor is it necessarily indicative of future consolidated results (in thousands, except per share data).

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
Net revenue	\$ 420,356	\$ 344,291	\$ 1,209,321	\$ 949,405
Net loss	\$ (87,507)	\$ (54,046)	\$ (266,628)	\$ (115,279)
Net loss attributable to Wheels Up Experience Inc.	\$ (87,507)	\$ (53,289)	\$ (266,628)	\$ (109,400)
Net loss per share	\$ (0.36)	\$ (0.25)	\$ (1.10)	\$ (0.60)

## 7. GOODWILL AND INTANGIBLE ASSETS

### *Goodwill*

The change in the carrying value of goodwill for the nine months ended September 30, 2022, was as follows (in thousands):

Balance as of December 31, 2021	\$	437,398
Acquisition of Alante Air		13,069
Acquisition of Air Partner		83,399
Foreign currency translation adjustments		(12,019)
Balance as of September 30, 2022	\$	<u>521,847</u>

### *Intangible Assets*

The gross carrying value, accumulated amortization and net carrying value of intangible assets consisted of the following (in thousands):

	September 30, 2022		
	Gross Carrying Value	Accumulated Amortization	Net Carrying Value
Status	\$ 80,000	\$ 21,644	\$ 58,356
Customer relationships	88,608	21,640	66,968
Non-competition agreement	210	210	—
Trade name	15,867	7,406	8,461
Developed technology	20,402	8,570	11,832
Leasehold interest - favorable	600	74	526
Backlog	1,235	497	738
Total	<u>\$ 206,922</u>	<u>\$ 60,041</u>	<u>\$ 146,881</u>

  

	December 31, 2021		
	Gross Carrying Value	Accumulated Amortization	Net Carrying Value
Status	\$ 80,000	\$ 15,644	\$ 64,356
Customer relationships	74,600	14,443	60,157
Non-competition agreement	210	209	1
Trade name	14,230	5,493	8,737
Developed technology	19,545	6,380	13,165
Leasehold interest - favorable	600	57	543
Total	<u>\$ 189,185</u>	<u>\$ 42,226</u>	<u>\$ 146,959</u>

Amortization expense of intangible assets was \$6.4 million and \$18.1 million for the three and nine months ended September 30, 2022, respectively, and \$5.4 million and \$16.0 million for the three and nine months ended September 30, 2021, respectively.

### *Intangible Liabilities*

The gross carrying value, accumulated amortization and net carrying value of intangible liabilities consisted of the following (in thousands):

	September 30, 2022		
	Gross Carrying Value	Accumulated Amortization	Net Carrying Value
Intangible liabilities	\$ 20,000	\$ 5,417	\$ 14,583

  

	December 31, 2021		
	Gross Carrying Value	Accumulated Amortization	Net Carrying Value
Intangible liabilities	\$ 20,000	\$ 3,917	\$ 16,083

Amortization of intangible liabilities, which reduces amortization expense was \$0.5 million and \$1.5 million for the three and nine months ended September 30, 2022, respectively, and \$0.5 million and \$1.5 million for the three and nine months ended September 30, 2021, respectively.

Future amortization expense of intangible assets and intangible liabilities held as of September 30, 2022, are as follows (in thousands):

Year ending December 31,	Intangible Assets	Intangible Liabilities
2022 (excluding the nine months ended September 30, 2022)	\$ 6,295	\$ 500
2023	23,296	2,000
2024	22,643	2,000
2025	22,230	2,000
2026	21,386	2,000
Thereafter	51,031	6,083
Total	\$ 146,881	\$ 14,583

## 8. CASH, CASH EQUIVALENTS AND RESTRICTED CASH

### *Cash Equivalents*

As of September 30, 2022 and December 31, 2021, cash equivalents on the condensed consolidated balance sheets were \$162.4 million and \$408.1 million, respectively, and generally consisted of investments in money market funds, U.S. treasury bills and time deposits.

Interest income from cash equivalents of \$1.1 million and \$1.6 million were recorded in interest income in the condensed consolidated statements of operations for the three and nine months ended September 30, 2022, respectively, and \$7 thousand and \$25 thousand for the three and nine months ended September 30, 2021, respectively.

### *Restricted Cash*

As of September 30, 2022 and December 31, 2021, restricted cash on the condensed consolidated balance sheets represents amounts held by financial institutions to establish a standby letter of credit required by the lessor of certain corporate office space. In addition, as of September 30, 2022, restricted cash also included \$20.1 million related to cash received from customers for Air Partner jet cards. Air Partner jet cards do not have an expiration date

and are refundable upon demand by the customer. As such, we are contractually and legally restricted from using Air Partner jet card deposits.

A reconciliation of cash and cash equivalents and restricted cash from the condensed consolidated balance sheets to the condensed consolidated statements of cash flows was as follows (in thousands):

	September 30, 2022	September 30, 2021
Cash and cash equivalents	\$ 285,498	\$ 535,253
Restricted cash	26,416	2,177
Total	<u>\$ 311,914</u>	<u>\$ 537,430</u>

## 9. FAIR VALUE MEASUREMENTS

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability, an exit price, in an orderly transaction between unaffiliated willing market participants on the measurement date under current market conditions. Assets and liabilities recorded at fair value are measured and classified in accordance with a three-tier fair value hierarchy based on the observability of the inputs available and activity in the markets used to measure fair value. A financial instrument's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

Level 1 -	Quoted prices, unadjusted, in active markets for identical assets or liabilities that can be accessed at the measurement date.
Level 2 -	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
Level 3 -	Unobservable inputs developed using our own estimates and assumptions, which reflect those that market participants would use in pricing the asset or liability.

Financial instruments that are measured at fair value on a recurring basis and their corresponding placement in the fair value hierarchy consisted of the following (in thousands):

	September 30, 2022			
	Level 1	Level 2	Level 3	Fair Value
<b>Assets:</b>				
Cash equivalents	\$ 162,392	\$ —	\$ —	\$ 162,392
<b>Liabilities:</b>				
Warrant liability - Public Warrants	1,278	—	—	1,278
Warrant liability - Private Warrants	—	725	—	725
Total liabilities	\$ 1,278	\$ 725	\$ —	\$ 2,003

	December 31, 2021			
	Level 1	Level 2	Level 3	Fair Value
<b>Assets:</b>				
Cash equivalents	\$ 408,082	\$ —	\$ —	\$ 408,082
<b>Liabilities:</b>				
Warrant liability - Public Warrants	6,553	—	—	6,553
Warrant liability - Private Warrants	—	3,715	—	3,715
Total liabilities	\$ 6,553	\$ 3,715	\$ —	\$ 10,268

The carrying amount of cash equivalents approximates fair value and is classified within Level 1, because we determined the fair value through quoted market prices.

The warrants were accounted for as a liability in accordance with ASC 815-40 (see Note 18). The warrant liability was measured at fair value upon assumption and on a recurring basis, with changes in fair value presented in the condensed consolidated statements of operations.

As of September 30, 2022 and December 31, 2021, we used Level 1 inputs for the Public Warrants and Level 2 inputs for the Private Warrants. We valued the Private Warrants by applying the valuation technique of a Monte Carlo simulation model to reflect the redemption conditions. The Private Warrants are substantially similar to the Public Warrants, but not directly traded or quoted on an active trading market.

The following table presents the changes in the fair value of the warrant liability (in thousands):

	Public Warrants	Private Warrants	Total Warrant Liability
Fair value as of December 31, 2021	\$ 6,553	\$ 3,715	\$ 10,268
Change in fair value of warrant liability	(5,275)	(2,990)	(8,265)
Fair value as of September 30, 2022	\$ 1,278	\$ 725	\$ 2,003

## 10. LONG-TERM DEBT

On July 21, 2021, in connection with proceeds received from the Business Combination, we repaid substantially all of the outstanding principal of our long-term debt, together with all accrued and unpaid interest in the amount of \$175.5 million.

Our credit facilities contained certain restrictive covenants. We satisfied these covenants for all periods presented during which we were subject to such covenants.

Amortization expense for debt discounts and deferred financing costs was \$0 for each of the three and nine months ended September 30, 2022 and \$0 and \$0.6 million for the three and nine months ended September 30, 2021, respectively, which was recorded in interest expense in the condensed consolidated statements of operations.

## 11. COMMITMENTS AND CONTINGENCIES

### *Legal Proceedings*

We are party to various legal actions arising in the normal course of business. While we do not expect that the ultimate resolution of any of these pending actions will have a material effect on our consolidated results of operations, financial position, or cash flows, litigation is subject to inherent uncertainties. As such, there can be no assurance that any pending legal action, which we believe to be immaterial as of September 30, 2022, does not become material in the future.

### *Sales and Use Tax Liability*

We regularly provide services to members in various states within the continental U.S., which may create sales and use tax nexus via temporary presence, potentially requiring the payment of these taxes. We determined that there is uncertainty as to what constitutes nexus in respective states for a state to levy taxes, fees and surcharges relating to our activity. As of September 30, 2022 and December 31, 2021, we estimate the potential exposure to such tax liability to be \$9.9 million and \$7.9 million, respectively, the expense for which is included in accrued expenses on the condensed consolidated balance sheets and cost of revenue in the condensed consolidated statements of operations as of and for the applicable periods presented.

## 12. LEASES

Leases primarily pertain to certain controlled aircraft, corporate headquarters, and operational facilities, including aircraft hangars, which are primarily accounted for as operating leases. We sublease the corporate headquarters from a third party and sublease the aircraft hangar at Cincinnati/Northern Kentucky International Airport from Delta Air Lines, Inc. ("Delta").

We have certain variable lease agreements with aircraft owners that contain payment terms based on an hourly lease rate multiplied by the number of flight hours during a month. Variable lease payments were \$3.6 million and \$12.5 million for the three and nine months ended September 30, 2022, respectively, and \$3.2 million and \$12.1 million for the three and nine months ended September 30, 2021, respectively.

The components of net lease cost were as follows (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
Operating lease costs	\$ 9,789	\$ 12,643	\$ 28,614	\$ 29,900
Short-term lease costs	8,086	3,331	22,600	16,139
Total lease costs	\$ 17,875	\$ 15,974	\$ 51,214	\$ 46,039

Costs related to leased aircraft and operational facilities were \$15.0 million and \$43.3 million for the three and nine months ended September 30, 2022, respectively, and \$14.0 million and \$40.7 million for the three and nine months ended September 30, 2021, respectively, and are included in cost of revenue in the condensed consolidated statements of operations. Costs related to leased corporate headquarters and other office space including expenses for non-lease components were \$2.9 million and \$7.9 million for the three and nine months ended September 30, 2022, respectively, and \$2.0 million and \$5.1 million for the three and nine months ended September 30, 2021,

respectively, and are included in general and administrative expense in the condensed consolidated statements of operations.

Supplemental cash flow information related to leases were as follows (in thousands):

	Nine Months Ended September 30,	
	2022	2021
Cash paid for amounts included in the measurement of operating lease liabilities:		
Operating cash flows paid for operating leases	\$ 28,865	\$ 27,773
Right-of-use assets obtained in exchange for operating lease obligations	\$ 46,916	\$ 62,856

Supplemental balance sheet information related to leases are as follows:

	September 30, 2022	December 31, 2021
Weighted-average remaining lease term (in years):		
Operating leases	5.8	6.4
Weighted-average discount rate:		
Operating leases	9.0 %	9.5 %

Maturities of lease liabilities, as of September 30, 2022, were as follows (in thousands):

Year ending December 31,	Operating Leases
2022 (excluding the nine months ended September 30, 2022)	\$ 10,074
2023	38,557
2024	33,090
2025	19,384
2026	11,230
Thereafter	42,441
Total lease payments	154,776
Less: Imputed interest	(37,698)
Total lease obligations	\$ 117,078

### 13. STOCKHOLDERS' EQUITY AND EQUITY-BASED COMPENSATION

Pursuant to the Wheels Up Experience Inc. certificate of incorporation, we are authorized to issue 2,500,000,000 shares of Class A common stock, par value of \$0.0001 per share, and 25,000,000 shares of preferred stock, par value \$0.0001 per share. Holders of Class A common stock are entitled to one vote per share.

As of September 30, 2022, we have the following nine equity-based compensation plans that were approved by the board of directors of WUP prior to the Business Combination: Wheels Up Partners Holdings LLC Equity Incentive Plan ("MIP Plan"); Wheels Up Partners Holdings LLC Equity Incentive Plan II ("MIP Plan II"); Wheels Up Partners Holdings LLC Equity Incentive Plan III ("MIP Plan III"); Wheels Up Partners Holdings LLC Equity Incentive Plan IV ("MIP Plan IV"); Wheels Up Partners Holdings LLC Equity Incentive Plan V ("MIP Plan V"); Wheels Up Partners Holdings LLC Equity Incentive Plan VI ("MIP Plan VI"); Wheels Up Partners Holdings LLC Equity Incentive Plan VII ("MIP Plan VII"); and Wheels Up Partners Holdings LLC Equity Incentive Plan VIII ("MIP Plan VIII"); which collectively constitute the management incentive plan and the Wheels Up Partners Holdings LLC Option Plan, which is the WUP stock option plan. Following the consummation of the Business Combination, no new grants can be made under the WUP management incentive plan or the WUP stock option plan.

In connection with the Business Combination, the board of directors (the “Board”) and stockholders of Wheels Up adopted the Wheels Up Experience Inc. 2021 Long-Term Incentive Plan (the “2021 LTIP”), for employees, consultants and other qualified persons.

On June 30, 2022, the Board adopted the Wheels Up Experience Inc. 2022 Inducement Grant Plan (the “2022 Inducement Plan”) to be used for a one-time employment inducement grant for our new Chief Financial Officer, Todd Smith, pursuant to New York Stock Exchange Rule 303A.08. The maximum number of awards that could be granted under the 2022 Inducement Plan were 2,051,282 shares of Class A common stock, which were all granted in the form of RSUs to Mr. Smith on July 1, 2022. The RSUs granted under the 2022 Inducement Plan are subject to time-based vesting and will vest ratably on December 30, 2022, December 30, 2023 and December 30, 2024, respectively, in each case subject to Mr. Smith’s continued employment with Wheels Up through the vesting date.

#### **WUP Management Incentive Plan**

##### *WUP Profits Interests*

As of September 30, 2022, an aggregate of 31.3 million profits interests have been authorized and issued under the WUP management incentive plan.

The following table summarizes the profits interests activity under the WUP management incentive plan as of September 30, 2022:

	<b>Number of WUP Profits Interests</b>	<b>Weighted-Average Grant Date Fair Value</b>
	<b>(in thousands)</b>	
Outstanding WUP profits interests as of January 1, 2022	28,819	\$ 0.42
Granted	—	—
Exchanged	—	—
Expired/forfeited	(6)	0.24
Outstanding WUP profits interests as of September 30, 2022	<u>28,813</u>	<u>\$ 0.42</u>

The weighted-average remaining contractual term as of September 30, 2022, for WUP profits interests outstanding was approximately 8.8 years.

The following table summarizes the status of non-vested WUP profits interests as of September 30, 2022:

	<b>Number of WUP Profits Interests</b>	<b>Weighted-Average Grant Date Fair Value</b>
	<b>(in thousands)</b>	
Non-vested WUP profits interests as of January 1, 2022	4,733	\$ 0.35
Granted	—	—
Vested	(3,029)	0.31
Forfeited	(6)	0.24
Non-vested WUP profits interests as of September 30, 2022	<u>1,698</u>	<u>\$ 0.42</u>

The total unrecognized compensation cost related to non-vested WUP profits interests was \$0.3 million as of September 30, 2022 and is expected to be recognized over a weighted-average period of 0.5 years. The total fair value for WUP profits interests that vested was approximately \$1.0 million for the nine months ended September 30, 2022.

##### *WUP Restricted Interests*

As of September 30, 2022, under MIP Plan VII, 4.7 million WUP restricted interests have been authorized and issued to certain current and former Wheels Up employees.

The following table summarizes the restricted interests activity under the WUP management incentive plan as of September 30, 2022:

	Number of WUP Restricted Interests (in thousands)	Weighted-Average Grant Date Fair Value
Non-vested WUP restricted interests as of January 1, 2022	4,662	\$ 3.98
Granted	—	—
Vested	(4,662)	3.98
Forfeited	—	—
Non-vested WUP restricted interests as of September 30, 2022	<u>—</u>	<u>\$ —</u>

The weighted-average remaining contractual term as of September 30, 2022, for WUP restricted interests outstanding was approximately 7.5 years.

The total unrecognized compensation cost related to non-vested WUP restricted interests was \$0 as of September 30, 2022. WUP restricted interests are time and performance-based awards that vest with a change in control or initial public offering. As a result, we started recording compensation cost for WUP restricted interests on the Closing Date. The total fair value for WUP restricted interests that vested was approximated \$18.6 million for the nine months ended September 30, 2022.

The WUP restricted interests granted vest when both of the following conditions exist: (i) ratably over a four-year service period and (ii) upon the first to occur of (A) a change of control and (B) the later to occur of (1) six months after an initial public offering and (2) 30 days after the expiration of any applicable lock-up period in connection with an initial public offering. The WUP restricted interests lock-up period expired on February 8, 2022. As of such date, the holders of WUP restricted interests met the vesting conditions for the portion of their awards that did not require further service. The remainder of such eligible vestings occurred prior to filing this Quarterly Report on Form 10-Q.

#### **WUP Stock Option Plan**

As of September 30, 2022, the number of WUP stock options authorized and issued in aggregate under the WUP stock option plan was 7.5 million. Each outstanding stock option is exercisable for one share of Class A common stock.

The following table summarizes the activity under the WUP stock option plan as of September 30, 2022:

	Number of WUP Stock Options (in thousands)	Weighted- Average Exercise Price	Weighted-Average Grant Date Fair Value
Outstanding WUP stock options as of January 1, 2022	15,713	\$ 7.52	\$ 1.19
Granted	—	—	—
Exercised	—	—	—
Forfeited	(2,483)	7.61	1.16
Expired	—	—	—
Outstanding WUP stock options as of September 30, 2022	<u>13,230</u>	<u>\$ 7.50</u>	<u>\$ 1.19</u>
Exercisable WUP stock options as of September 30, 2022	<u>12,139</u>	<u>\$ 7.45</u>	<u>\$ 1.12</u>

The aggregate intrinsic value as of September 30, 2022, for WUP stock options that were outstanding and exercisable was \$0.

The weighted-average remaining contractual term as of September 30, 2022, for WUP stock options that were outstanding and exercisable was approximately 7.0 years and 6.9 years, respectively.

The following table summarizes the status of non-vested WUP stock options as of September 30, 2022:

	Number of WUP Stock Options	Weighted-Average Grant Date Fair Value
	(in thousands)	
Non-vested WUP stock options as of January 1, 2022	3,971	\$ 1.63
Granted	—	—
Vested	(2,632)	1.48
Expired	—	—
Forfeited	(248)	1.64
Non-vested WUP stock options as of September 30, 2022	1,091	\$ 1.98

The total unrecognized compensation cost related to non-vested WUP stock options was \$1.8 million as of September 30, 2022 and is expected to be recognized over a weighted-average period of 0.9 years. The total fair value for WUP stock options that vested was approximately \$3.9 million for the nine months ended September 30, 2022.

#### 2021 LTIP

As of September 30, 2022, an aggregate of 27.3 million shares were authorized for issuance under the 2021 LTIP.

#### Restricted Stock Units ("RSUs")

The following table summarizes the activity under the 2021 LTIP related to RSUs as of September 30, 2022:

	Number of RSUs	Weighted-Average Grant Date Fair Value
	(in thousands)	
Non-vested RSUs as of January 1, 2022	8,411	\$ 7.32
Granted <sup>(1)</sup>	17,880	3.01
Vested	(2,257)	6.66
Forfeited	(2,627)	6.13
Non-vested RSUs as of September 30, 2022	21,407	\$ 3.96

(1) Includes 1,600 RSUs granted to our Chief Executive Officer ("CEO"). See "—2022 CEO Awards" for additional details regarding this grant.

The total unrecognized compensation cost related to non-vested RSUs was \$65.2 million as of September 30, 2022 and is expected to be recognized over a weighted-average period of 2.3 years. The total fair value for RSUs that vested was approximately \$15.0 million for the nine months ended September 30, 2022.

#### Performance-Based Restricted Stock Units ("PSUs")

Under the terms of the non-vested PSUs granted to certain employees, upon the achievement of certain pre-determined performance objectives, subject to the participant's continued service (except as described under "*2022 CEO Awards*"), each PSU may settle into shares of our Class A common stock. The PSUs will vest, if at all, upon the actual achievement of the related performance objective, subject to specified change of control exceptions.

The following table summarizes the activity under the 2021 LTIP related to PSUs as of September 30, 2022:

	Number of PSUs (in thousands)	Weighted-Average Grant Date Fair Value
Non-vested PSUs as of January 1, 2022	—	\$ —
Granted <sup>(1)</sup>	1,149	2.13
Vested	—	—
Forfeited	—	—
Non-vested PSUs as of September 30, 2022 <sup>(2)</sup>	<u>1,149</u>	<u>\$ 2.13</u>

(1) Includes 380 PSUs granted to our CEO. See "*2022 CEO Awards*" for additional details regarding this grant.

(2) Approximately 769 of the PSUs reflected in this table may settle into shares of our Class A common stock equal to 80-120% of the PSUs based on the level of performance.

Equity-based compensation expense associated with PSUs is based on the fair value of our Class A common stock on the grant date, which equals the closing price of our Class A common stock on the grant date. We recognize compensation expense over the vesting period of the awards that are ultimately expected to vest when the achievement of the related performance objectives becomes probable. The total grant date fair value of unvested PSUs as of September 30, 2022 was \$1.9 million. As of September 30, 2022, the achievement of the related performance objective was not probable of being achieved and, accordingly, no compensation cost for the PSUs has been recognized.

#### *2022 CEO Awards*

During the second quarter of 2022, the Board approved certain grants under the 2021 LTIP to our CEO consisting of 1,600,000 RSUs that contain a service-based vesting condition (the "CEO Service-Based RSUs"), 380,000 PSUs that contain performance-based vesting conditions (the "CEO PSUs") and 1,615,000 RSUs that contain market-based vesting conditions (the "CEO Market-Based RSUs", together with the CEO Service-Based RSUs and CEO PSUs, the "*2022 CEO Awards*"). All of the 2022 CEO Awards require continued employment through the vesting date, subject to specified change in control and service termination exceptions. The CEO Service-Based RSUs vest annually over a three-year period from the grant date. The CEO Service-Based RSUs are included in the table under "*Restricted Stock Units ("RSUs")*" above as of September 30, 2022.

The CEO PSUs will vest, if at all, with the achievement of certain separate performance conditions based on the achievement of pre-determined annual revenue and earnings before interest, taxes, depreciation and amortization thresholds. Any CEO PSUs that have not vested prior to the date the audited financial statements for the year ending December 31, 2026 are finalized will be forfeited. The CEO PSUs are included in the table under "*Performance-Based Restricted Stock Units ("PSUs")*" above as of September 30, 2022.

The CEO Market-Based RSUs will vest, if at all, with the achievement of certain separate market-based vesting conditions based on the closing Class A common stock price over any 30 consecutive trading day-period that occurs prior to December 31, 2026. The CEO Market-Based RSUs are in addition to those described in the tables above under "*Restricted Stock Units ("RSUs")*" and "*Performance-Based Restricted Stock Units ("PSUs")*".

As of September 30, 2022, none of the CEO PSUs had vested and 133,333 CEO PSUs had a performance-based vesting condition deemed probable of being achieved. The total unrecognized compensation cost related to such CEO PSUs with a probable performance-based vesting condition was \$0.3 million as of September 30, 2022 and is expected to be recognized over 0.6 years.

The grant-date fair value of the CEO Market-Based RSUs, using a Monte Carlo simulation model, was \$0.3 million. The derived service period for such CEO Market-Based RSUs began on June 8, 2022 and is a weighted-average period of 3.8 years.

Based on the Class A common stock trading price, the market conditions for the CEO Market-Based RSUs were not met, and no shares vested as of September 30, 2022. The total unrecognized compensation cost related to such CEO Market-Based RSUs was \$0.2 million as of September 30, 2022 and is expected to be recognized over 3.5 years.

#### *Wheels Up Stock Options*

The following table summarizes the activity under the 2021 LTIP related to Wheels Up stock options as of September 30, 2022:

	Number of Wheels Up Stock Options	Weighted- Average Exercise Price	Weighted-Average Grant Date Fair Value
	(in thousands)		
Outstanding Wheels Up stock options as of January 1, 2022	921	\$ 10.00	\$ 4.75
Granted	—	—	—
Exercised	—	—	—
Forfeited	—	—	—
Expired	—	—	—
Outstanding Wheels Up stock options as of September 30, 2022	921	\$ 10.00	\$ 4.75
Exercisable Wheels Up stock options as of September 30, 2022	384	\$ 10.00	\$ 4.75

The aggregate intrinsic value as of September 30, 2022, for Wheels Up stock options that were outstanding and exercisable was \$0.

The weighted-average remaining contractual term as of September 30, 2022, for Wheels Up stock options that were outstanding and exercisable was approximately 8.8 years and 8.8 years, respectively.

The following table summarizes the status of non-vested Wheels Up stock options as of September 30, 2022:

	Number of Wheels Up Stock Options	Weighted-Average Grant Date Fair Value
	(in thousands)	
Non-vested Wheels Up stock options as of January 1, 2022	768	\$ 4.75
Granted	—	—
Vested	(230)	4.75
Expired	—	—
Forfeited	—	—
Non-vested Wheels Up stock options as of September 30, 2022	538	\$ 4.75

The total unrecognized compensation cost related to non-vested Wheels Up stock options was \$0.3 million as of September 30, 2022 and is expected to be recognized over a weighted-average period of 1.6 years. The total fair value of Wheels Up stock options that vested was approximated \$0.1 million for the nine months ended September 30, 2022.

#### *Equity-Based Compensation Expense*

Compensation expense for WUP profits interests recognized in the condensed consolidated statements of operations was \$0.2 million and \$1.1 million for the three and nine months ended September 30, 2022, respectively, and \$1.0 million and \$1.5 million for the three and nine months ended September 30, 2021, respectively.

Compensation expense for WUP restricted interests recognized in the condensed consolidated statements of operations was \$0 and \$0.4 million for the three and nine months ended September 30, 2022, respectively, and \$12.6 million for each of the three and nine months ended September 30, 2021.

Compensation expense for WUP stock options and Wheels Up stock options recognized in the condensed consolidated statements of operations was \$1.3 million and \$5.5 million for the three and nine months ended September 30, 2022, respectively, and \$5.4 million and \$7.7 million for the three and nine months ended September 30, 2021, respectively.

Compensation expense for RSUs recognized in the condensed consolidated statements of operations was \$11.2 million and \$29.9 million for the three and nine months ended September 30, 2022, respectively, and \$0.6 million for each of the three and nine months ended September 30, 2021.

The following table summarizes equity-based compensation expense recognized by condensed consolidated statement of operations line item (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
Cost of revenue	\$ 3,581	\$ 679	\$ 11,320	\$ 779
Technology and development	751	619	2,047	806
Sales and marketing	2,756	2,449	8,314	2,901
General and administrative	15,416	24,159	44,158	26,182
Total equity-based compensation expense	\$ 22,504	\$ 27,906	\$ 65,839	\$ 30,668

#### ***Earnout Shares***

The 9,000,000 Earnout Shares vest with the achievement of separate market conditions. One-third of the Earnout Shares will meet the market condition when the closing Class A common stock price is greater than or equal to \$ 12.50 for any 20 trading days within a period of 30 consecutive trading days within five years of the Closing Date. An additional one-third will vest when the Class A common stock is greater than or equal to \$15.00 over the same measurement period. The final one-third will vest when the Class A common stock is greater than or equal to \$17.50 over the same measurement period.

Earnout Shares that are attributable to WUP profits interests and restricted interests require continued employment as of the date on which each of the Earnout Share market conditions are met. As of September 30, 2022 forfeitures of Earnout Shares were not material.

The grant-date fair value of the Earnout Shares attributable to the holders of WUP profits interests and restricted interests, using a Monte Carlo simulation model, was \$7.9 million. The derived service period began on the Closing Date and is a weighted-average period of 1.7 years.

Based on the Class A common stock trading price, the market conditions were not met, and no Earnout Shares vested as of September 30, 2022. Compensation expense for Earnout Shares recognized in the condensed consolidated statements of operations was \$9.7 million and \$28.8 million for the three and nine months ended September 30, 2022, respectively, and \$8.3 million for each of the three and nine months ended September 30, 2021. The total unrecognized compensation cost related to Earnout Shares was \$11.1 million as of September 30, 2022 and is expected to be recognized over 0.5 years.

### Treasury Stock

During the three and nine months ended September 30, 2022, respectively, 473,339 and 2,386,585 shares, with a market value of \$0.7 million and \$7.3 million, respectively, or \$1.39 and \$3.47 per share, respectively, were withheld to settle employee taxes due upon the vesting of either restricted stock or RSUs and were added to treasury stock on our condensed consolidated balance sheets as of September 30, 2022.

## 14. NON-CONTROLLING INTERESTS

MIP LLC is a single purpose entity formed for the purpose of administering and effectuating the award of WUP profits interests to employees, consultants and other qualified persons. Wheels Up is the sole managing member of MIP LLC and, as a result, consolidates the financial results of MIP LLC. We record non-controlling interests representing the ownership interest in MIP LLC held by other members of MIP LLC. In connection with the Business Combination, the Seventh Amended and Restated LLC Agreement of WUP was adopted, allowing members of MIP LLC, subject to certain restrictions, to exchange their vested WUP profits interests for cash or a corresponding number of shares of Class A common stock, at the option of Wheels Up, based on the value of such WUP profits interests relative to their applicable participation threshold.

The decision of whether to exchange WUP profits interests for cash or Class A common stock is made solely at the discretion of Wheels Up. Accordingly, the WUP profits interests held by MIP LLC are treated as permanent equity and changes in the ownership interest of MIP LLC are accounted for as equity transactions. Future exchanges of WUP profits interests, if settled in Class A common stock at the discretion of Wheels Up, will reduce the amount recorded as non-controlling interests and increase additional paid-in-capital on the condensed consolidated balance sheets.

The calculation of non-controlling interests was as follows:

	September 30, 2022		December 31, 2021	
Number of WUP common units held by Wheels Up <sup>(1)</sup>	245,745,014	100.0 %	245,834,569	99.2 %
Number of vested WUP profits interests attributable to non-controlling interests <sup>(2)</sup>	— %	— %	2,045,995	0.8 %
Total WUP common units and vested WUP profits interests outstanding	245,745,014	100.0 %	247,880,564	100.0 %

(1) WUP common units represent an equivalent ownership of Class A common stock outstanding.

(2) Based on the closing price of Class A common stock on the last trading day of the period covered by this Quarterly Report, there would be 0 WUP common units issuable upon conversion of vested and unvested WUP profits interests outstanding as of September 30, 2022.

Weighted-average ownership percentages are used to allocate net loss to Wheels Up and the non-controlling interest holders. The non-controlling interests weighted-average ownership percentage was 0.0% and 0.0% for the three and nine months ended September 30, 2022, respectively, and 1.4% and 5.1% for the three and nine months ended September 30, 2021, respectively.

## 15. RELATED PARTIES

We engage in transactions with certain stockholders who are also members, ambassadors or customers. Such transactions primarily relate to their membership in the Wheels Up program, flights and flight-related services.

We incurred expenses of \$0.1 and \$1.5 million for the three and nine months ended September 30, 2022, respectively, and \$1.4 million and \$3.2 million for the three and nine months ended September 30, 2021, respectively, from transactions related to a commercial cooperation agreement with our stockholder Delta. We have also recorded \$3.2 and \$5.3 million in accrued expenses on the condensed consolidated balance sheets as of September 30, 2022 and December 31, 2021, respectively, for transactions associated with the commercial cooperation agreement. In addition, we provided \$0.5 million and \$1.9 million of flights to certain persons currently and previously affiliated with Delta at a discount to our retail pricing for the three and nine months ended September 30, 2022, respectively, and \$0.4 million and \$1.6 million for the three and nine months ended

September 30, 2021, respectively. Delta provided Wheels Up Private Jets pilots airfare for business travel at no cost for all periods presented.

We incurred expenses of \$0.1 million and \$0.3 million for the three and nine months ended September 30, 2022, respectively, and \$0.2 million and \$0.3 million for the three and nine months ended September 30, 2021, respectively, for an aircraft leased from an employee. We recognized revenue of \$ 1.3 million and \$3.9 million for flights and other services, including aircraft management, provided to Board members for the three and nine months ended September 30, 2022, respectively, and \$0 and \$0.7 million for the three and nine months ended September 30, 2021, respectively. We incurred expenses of \$0 for each of the three and nine months ended September 30, 2022, and \$0 for each of the three and nine months ended September 30, 2021, for an immediate family member of a Wheels Up executive and a member of the Board who was a full-time employee. We incurred marketing expenses of \$0 and \$0.3 million for the three and nine months ended September 30, 2022, respectively, and \$0 for each of the three and nine months ended September 30, 2021, with a company where a member of the Board is an executive.

## 16. NET LOSS PER SHARE

The following table sets forth the computation of basic and diluted net loss per share (in thousands, except per share data):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
<b>Numerator:</b>				
Net loss attributable to Wheels Up Experience Inc. - basic and diluted	\$ (86,838)	\$ (58,485)	\$ (268,250)	\$ (114,050)
<b>Denominator:</b>				
Weighted-average shares of Class A common stock outstanding - basic and diluted	244,351	235,341	244,348	191,057
Basic and diluted net loss per share of Class A common stock	\$ (0.36)	\$ (0.25)	\$ (1.10)	\$ (0.60)

There were no dividends declared or paid for each of the three and nine months ended September 30, 2022 or 2021.

Basic and diluted net loss per share were computed using the two-class method. Shares of unvested restricted stock are considered participating securities, because these awards contain a non-forfeitable right to participate equally in any dividends prior to forfeiture of the restricted stock, if any, irrespective of whether the awards ultimately vest. All issued and outstanding shares of restricted stock are included in the weighted-average shares of Class A common stock outstanding.

WUP profits interests held by other members of MIP LLC are not subject to the net loss per share calculation until such time the vested WUP profits interests are actually exchanged for shares of Class A common stock.

The following securities were not included in the computation of diluted shares outstanding, because the effect would be anti-dilutive, and issuance of such shares is contingent upon the satisfaction of certain conditions which were not satisfied by the end of the period:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
Warrants	12,521,494	10,870,308	12,521,494	3,623,436
Earnout Shares	9,000,000	7,813,187	9,000,000	2,604,396
RSUs <sup>(1)</sup>	24,327,885	836,499	24,327,885	279,858
Stock options	14,150,655	16,879,379	14,150,655	16,463,474
Total anti-dilutive securities	60,000,034	36,399,373	60,000,034	22,971,164

(1) Includes RSUs, PSUs and CEO Market-Based RSUs outstanding as of September 30, 2022.

## 17. INCOME TAXES

We are subject to U.S. federal, state and local income taxes with respect to our allocable share of any taxable income or loss from WUP, as well as any standalone income or loss Wheels Up generates. WUP is treated as a partnership for U.S. federal and most applicable state and local income tax purposes and generally does not pay income taxes in most jurisdictions. Instead, any taxable income or loss generated by WUP is passed through to and included in the taxable income or loss of its members, including Wheels Up.

As a result of the Air Partner acquisition, we now conduct business in various foreign jurisdictions and are subject to tax in those foreign jurisdictions. We currently expect the undistributed earnings of our foreign subsidiaries to be indefinitely reinvested. Accordingly, the Company has not provided for the tax effect, if any, of limited outside basis differences of its foreign subsidiaries. The determination of the future tax consequences of the remittance of these earnings is not practicable.

We recorded income tax expense of \$0.2 million and \$0.5 million for the three and nine months ended September 30, 2022, respectively, and \$0 for each of the three and nine months ended September 30, 2021. The effective tax rate was (0.2)% and (0.2)% for the three and nine months ended September 30, 2022, respectively, and 0% for each of the three and nine months ended September 30, 2021. Our effective tax rate for each of the three and nine months ended September 30, 2022, differs from the federal statutory rate of 21% primarily due to a full valuation allowance against the majority of our net deferred tax assets where it is more likely than not that the deferred tax assets will not be realized. For the periods prior to the Business Combination, there is no income tax expense recorded because WUP is treated as a partnership for U.S. federal tax purposes and is not subject to U.S. federal and most applicable state and local income taxes.

We evaluate the realizability of our deferred tax assets on a quarterly basis and establish valuation allowances when it is more likely than not that all or a portion of the deferred tax assets may not be realized. In making such a determination, we consider all available positive and negative evidence, including future reversals of existing taxable temporary differences, projected future taxable income, and tax-planning strategies. As of September 30, 2022, we concluded, based on the weight of all available positive and negative evidence, that it is more likely than not that the U.S. deferred tax assets will not be realized. Accordingly, a full valuation allowance has been established on the majority of our net deferred tax assets in the U.S.

Additionally, the Company is subject to the income tax effects associated with the Global Intangible Low-Taxed Income (“GILTI”) provisions and treats the tax effects of GILTI as a current period expense in the period incurred.

## 18. WARRANTS

Prior to the Business Combination, Aspirational issued 7,991,544 Public Warrants and 4,529,950 Private Warrants. On the Closing Date, Wheels Up assumed the warrants. Each whole warrant entitles the holder to purchase one share of Class A common stock at a price of \$11.50 per share. The Public Warrants and Private Warrants became exercisable on September 25, 2021, which was 12 months from the closing of the Aspirational

initial public offering, and expire five years from the completion of the Business Combination or earlier upon redemption or liquidation.

In connection with the Business Combination, we filed a Registration Statement on Form S-1 that was declared effective by the SEC on August 24, 2021, as amended by Post-Effective Amendment No. 1 thereto that was declared effective by the SEC on March 21, 2022, as further amended by Post-Effective Amendment No. 2 to Form S-1 on Form S-3 filed with the SEC on July 20, 2022, and as further amended by Post-Effective Amendment No. 3 to Form S-1 on Form S-3 that was declared effective by the SEC on August 10, 2022 (collectively, the “Selling Stockholder Registration Statement”). The Selling Stockholder Registration Statement relates to the issuance of an aggregate of 12,521,494 shares of Class A common stock underlying the Public Warrants and Private Warrants. As of September 30, 2022, there have not been any warrants exercised and 12,521,494 remain outstanding.

## 19. SUBSEQUENT EVENTS

On October 14, 2022, Wheels Up Partners LLC (“WUP LLC”), an indirect subsidiary of the Company, entered into a Note Purchase Agreement (the “Note Purchase Agreement”), pursuant to which WUP LLC issued \$270.0 million aggregate principal amount of equipment notes (collectively, the “Equipment Notes”). The Equipment Notes were issued under separate Trust Indentures and Mortgages (each, an “Indenture” and collectively, the “Indentures”) with respect to each aircraft. The Equipment Notes were issued for net proceeds (before transaction-related expenses) equal to 96% of principal amount, or \$259.2 million, and bear interest at the rate of 12% per annum with annual amortization of principal amount equal to 10% per annum.

The Equipment Notes are secured by first-priority liens on 134 of the Company’s owned aircraft fleet and by liens on certain intellectual property assets of the Company and certain of its subsidiaries. WUP LLC’s obligations under the Equipment Notes are guaranteed by the Company and certain of its subsidiaries.

Interest and principal payments on the Equipment Notes are payable quarterly on each January 15, April 15, July 15 and October 15, beginning on January 15, 2023. The final expected distribution date of the Equipment Notes varies from July 15, 2025 to October 15, 2029 depending on the type of aircraft, unless redeemed earlier by the Company. The Note Purchase Agreement and each Indenture and the related guarantees contain certain operational and financial covenants, including a minimum liquidity covenant and a covenant that limits the maximum loan to value ratio of all aircraft financed, subject to certain cure rights of the Company, and other restrictive covenants that provide limitations under certain circumstances. Each Indenture contains customary events of default for transactions of this type, including cross-default provisions among the Equipment Notes. The maturity of the Equipment Notes may be accelerated upon the occurrence of certain events of default.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

*The following management's discussion and analysis of our financial condition and results of operations ("MD&A") should be read in conjunction with our unaudited condensed consolidated financial statements and the related notes included in Part I, Item 1 of this Quarterly Report and our audited consolidated financial statements included in our most recent Annual Report on Form 10-K for the year ended December 31, 2021. This discussion contains forward-looking statements which involve risks and uncertainties. Our actual results could differ materially from those anticipated in these forward-looking statements. See "Cautionary Note Regarding Forward-Looking Statements" included in this Quarterly Report. Unless the context otherwise requires, references in this MD&A section to "Wheels Up", "we," "us," "our," and "the Company" are intended to mean the business and operations of Wheels Up Experience Inc. and its consolidated subsidiaries.*

### Overview of Our Business

Wheels Up strives to disrupt private aviation by delivering innovative, accessible, travel through simple-to-use proprietary technology and mobile applications. We have become a recognized market leader and are redefining private flying by leveraging our unique technology-enabled marketplace platform. We connect flyers to private aircraft, and to one another, creating memorable lifestyle experiences.

We have a diversified and evolving business model generating revenue through flights, membership fees, management of aircraft and other services. Our chief operating decision maker, our chief executive officer, reviews our financial information presented on a consolidated basis, and accordingly, we operate under one reportable segment, which is private aviation services.

Flight revenue includes both retail and wholesale charter. Wheels Up has one of the largest and most diverse mix of available aircraft in the industry. As of September 30, 2022, we have over 200 aircraft in our owned and leased fleet that includes Turboprops, Light, Midsize, Super-Midsize and Large-Cabin jets, approximately half of which are Wheels Up branded aircraft. As of September 30, 2022, we also have a managed fleet across all private aircraft cabin classes of approximately 150 aircraft and an extensive network of third-party operators available in our program fleet from whom we can access over 1,200 additional safety vetted and verified partner aircraft.

Members pay a fixed quoted amount for flights plus certain incidental or additional costs, if applicable. The quoted amount can be based on a contractual capped hourly rate or dynamically priced based on a number of variables at time of booking. Wholesale customers, such as charter flight brokers and third-party operators, primarily pay a fixed rate for flights. Members are also able to pre-purchase amounts of dollar-denominated credits ("Prepaid Blocks"), which can be applied to future costs incurred, including annual dues, flight services, and other incidental costs such as catering and ground transportation. Prepaid Block sales allow us to have a certain amount of revenue visibility into future flight and travel demand. Members who elect not to purchase a Prepaid Block "pay as they fly" by paying for their flights at the time of booking or after their flights.

Membership revenue is generated from initiation and annual renewal fees across three different annual subscription tiers — Connect, Core and Business — each of which is designed to provide the varying services required across a range of existing and potential private flyers. Core membership is ideal for the more frequent individual private flyer who wants guaranteed availability and pricing, high-touch account management, capped rates and values ultimate convenience and flexibility. The Business membership is best suited for companies of any size that want a broader group of individuals in their organization to be able to book and fly, while also requiring maximum flexibility to meet their business needs. Our Business customers include companies that fully-outsource their private travel solution to Wheels Up, including but not necessarily managing their privately owned aircraft, and those that use Wheels Up to serve or supplement their in-house flight desks. We have offered Core and Business memberships with guaranteed aircraft availability and fixed rate pricing since our inception. During 2019, we launched Connect, our introductory membership tier. The Connect membership offers variable rate pricing on a per trip basis and is designed for the consumer with less frequent flight needs or who has more flexibility in their schedule or does not seek capped rate pricing. All membership options provide access through the Wheels Up mobile app to on-demand charter flights, dynamic pricing, a variety of Shared Flights, empty-leg Hot Flights,

Shuttles and The Community, an online platform of members-only forums to facilitate flight sharing, enabling members to reduce their cost of flying private. In addition, customers can qualify for Delta Air Lines, Inc. (“Delta”) miles in the Delta SkyMiles Program as part of their membership.

During 2020, we added a non-membership offering to tap into a larger addressable market and expand flyer participation in our marketplace. Non-member customers now have access to a full-scale marketplace of private aircraft through the Wheels Up mobile app, available on iOS and Android where they can view real-time dynamic pricing for available aircraft classes, making it possible to instantaneously search, book and fly. These flyers are not required to purchase a membership but may pay additional transaction fees not applicable to members and do not receive membership benefits. In addition, non-member flyers do not have aircraft availability guarantees as members do and flights are priced dynamically at rates that are not capped.

We also manage aircraft for owners in exchange for a recurring contractual fee. Under the terms of many of our management agreements, in addition to owners utilizing their own aircraft, the managed aircraft may be used by us to fulfill member and non-member flights on a revenue sharing arrangement with the owner. Revenue associated with the management of aircraft also includes the recovery of owner incurred expenses, as well as recharging of certain incurred aircraft operating costs.

In addition, we earn other revenue from fixed-base operator (“FBO”) and maintenance, repair and overhaul (“MRO”) ground services, flight management software subscriptions, sponsorship and partnership fees, freight, group charter, safety and security, special missions and whole aircraft acquisitions and sales where we act as the broker.

## **Recent Developments**

### ***Completion of the Business Combination***

On July 13, 2021 (the “Closing Date”), we completed a business combination with Aspirational Consumer Lifestyle Corp., a blank check company originally incorporated as a Cayman Islands exempted company (the “Business Combination”). We received approximately \$656.3 million in gross proceeds in connection with the transaction.

### ***Payoff of Credit Facilities and Promissory Notes***

Shortly following the Closing Date, we repaid substantially all of the outstanding principal of our credit facilities and promissory notes, together with all accrued and unpaid interest in the amount of approximately \$175.5 million.

### ***Aircraft Purchases***

On January 12, 2022, we entered into an agreement with Textron Financial Corporation to exercise our purchase option on 32 leased aircraft. The negotiated purchase price for all aircraft was \$65.0 million, and in connection with the purchase we received a reimbursement of approximately \$7.3 million for unused maintenance reserves. The sale was completed on February 22, 2022.

### ***Alante Air Charter, LLC Acquisition***

On February 3, 2022, we acquired Alante Air Charter, LLC (“Alante Air”), a Scottsdale, Arizona based private jet charter business. The total purchase price for Alante Air was \$15.5 million, which was paid in cash. The acquisition added 12 Light jets to our controlled fleet.

### ***Tropic Ocean Investors LLC Investment and Partnership***

On March 7, 2022, we made a minority cash investment of \$10.0 million in Tropic Ocean Investors LLC (“Tropic Ocean”) and entered into a multiyear commercial cooperation agreement. Tropic Ocean is the world’s largest amphibious airline and leading provider of last-mile private charter and scheduled service in Florida, the Northeastern United States (“U.S.”), the Bahamas, the Caribbean and beyond.

### ***Air Partner plc Acquisition***

On April 1, 2022, we acquired Air Partner plc (“Air Partner”), a United Kingdom-based international aviation services group with operations in 18 locations across four continents. The total purchase price for Air Partner was \$108.2 million, which was paid in cash.

### ***Fuel Surcharge and Carbon Offset Fee***

On April 9, 2022, we implemented a fixed hourly fuel surcharge ranging from \$295 per hour to \$895 per hour across our fleet.

On May 2, 2022, we announced we would implement a new fuel surcharge framework effective June 1, 2022. The fuel surcharge is applied when the cost of Jet A fuel, as published by the Argus U.S. Jet Fuel Index<sup>TM</sup>, is more than \$2.00 per gallon and is calculated based on estimated billable flight time.

In addition, on May 2, 2022, we announced a carbon offset fee will be added to each hour of flight time effective June 1, 2022. The fee ranges from \$20 per flight hour to \$65 per flight hour.

### ***2022-1 Equipment Note Financing***

On October 14, 2022, Wheels Up Partners LLC (“WUP LLC”), an indirect subsidiary of the Company, entered into a Note Purchase Agreement (the “Note Purchase Agreement”), pursuant to which WUP LLC issued \$270.0 million aggregate principal amount of equipment notes (collectively, the “Equipment Notes”) using an EETC (enhanced equipment trust certificate) loan structure (the “2022-1 Equipment Note Financing”). The Equipment Notes were issued for net proceeds (before transaction-related expenses) equal to 96% of principal amount and bear interest at the rate of 12% per annum with annual amortization of principal amount equal to 10% per annum. The final expected distribution date of the Equipment Notes varies from July 15, 2025 to October 15, 2029 depending on the type of aircraft, unless redeemed earlier by WUP LLC. The Equipment Notes are secured by first-priority liens on 134 of the Company’s owned aircraft fleet and by liens on certain intellectual property assets of the Company and certain of its subsidiaries. WUP LLC’s obligations under the Equipment Notes are guaranteed by the Company and certain of its subsidiaries.

As of September 30, 2022, we had approximately \$285.5 million of cash and cash equivalents. On an unaudited pro forma basis, taking into account the net proceeds (before transaction-related expenses) of \$259.2 million received by the Company upon consummation of the 2022-1 Equipment Note Financing as if such financing had been completed on September 30, 2022, we would have had approximately \$544.7 million of cash and cash equivalents. See “Non-GAAP Financial Measures” for additional information regarding our use non-GAAP financial measures, such as pro forma cash, in this Quarterly Report on Form 10-Q.

### ***Atlanta Member Operations Center***

In October 2022, it was announced that we plan to relocate significant elements of our member operations team from Columbus, Ohio to Atlanta, Georgia, which will include construction of a 34,000 square foot Member Operations Center (the “Atlanta Member Operations Center”) and the relocation of certain employees to the Atlanta area. Establishment of the new Atlanta Member Operations Center is expected to centralize our critical functions with the goal of better serving our members and customers. The Company anticipates that the new Atlanta Member Operations Center will be completed and commence operations in mid-2023.

### **Business Impact of COVID-19**

For the foreseeable future, we plan to continue the Wheels Up Safe Passage<sup>TM</sup> program introduced in response to the outbreak of the coronavirus pandemic (“COVID-19”). As a result of the increased rate of COVID-19 spread during a portion of the fourth quarter of 2021 and into the first quarter of 2022, flight volumes were negatively impacted, primarily due to a combination of customer cancellations, access to third-party supply and reduced crew availability resulting from COVID-19 exposure. Although flight volumes recovered in the second and third quarters of 2022, we continue to experience supply chain disruptions and increased costs for parts and supplies related to COVID-19.

Moving forward, we believe the COVID-19 pandemic has led to a shift in consumer prioritization of wellness and safety, with private aviation viewed increasingly by those in the addressable market as a health-conscious decision rather than a discretionary luxury. We believe this will translate into an increase in flight demand over time. We have not had, and do not expect any, material COVID-19 related contingencies, impairments, concessions, credit losses or other expenses in future periods.

#### **Non-GAAP Financial Measures**

In addition to our results of operations below, we report certain key financial measures that are not required by, or presented in accordance with, U.S. Generally Accepted Accounting Principles (“U.S. GAAP”).

These non-GAAP financial measures are in addition to, and not a substitute for, measures of financial performance prepared in accordance with U.S. GAAP and should not be considered as an alternative to any performance measures derived in accordance with U.S. GAAP. We believe that these non-GAAP financial measures of financial results provide useful supplemental information about Wheels Up to investors and are utilized internally by our management team to assess certain aspects of our performance. However, there are a number of limitations related to the use of these non-GAAP financial measures and their nearest U.S. GAAP equivalents, including that they exclude significant expenses that are required by U.S. GAAP to be recorded in Wheels Up’s financial measures. In addition, other companies may calculate non-GAAP financial measures differently or may use other measures to calculate their financial performance, and therefore, our non-GAAP financial measures may not be directly comparable to similarly titled measures of other companies.

#### ***Adjusted EBITDA***

We calculate Adjusted EBITDA as net income (loss) adjusted for (i) interest income (expense), (ii) income tax expense, (iii) depreciation and amortization, (iv) equity-based compensation expense, (v) acquisition and integration related expenses, (vi) public company readiness related expenses, (vii) change in fair value of warrant liability and (viii) other items not indicative of our ongoing operating performance, including but not limited to, restructuring charges. We include Adjusted EBITDA as a supplemental measure for assessing operating performance and for the following:

- Use in conjunction with bonus program target achievement determinations, strategic internal planning, annual budgeting, allocating resources and making operating decisions; and
- Provides useful information for historical period-to-period comparisons of our business, as it removes the effect of certain non-cash expenses and variable amounts.

The following table reconciles Adjusted EBITDA to net loss, which is the most directly comparable U.S. GAAP measure (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
<b>Net loss</b>	\$ (86,838)	\$ (59,455)	\$ (268,637)	\$ (120,622)
<i>Add back (deduct)</i>				
Interest expense	—	782	—	9,503
Interest income	(1,130)	(7)	(1,612)	(25)
Income tax expense	185	—	505	—
Other expense, net	625	—	1,505	—
Depreciation and amortization	16,500	13,639	46,862	40,952
Equity-based compensation expense	22,504	27,906	65,839	30,668
Public company readiness expense <sup>(1)</sup>	—	2,455	—	3,298
Acquisition and integration expense <sup>(2)</sup>	4,747	644	16,092	5,017
Restructuring charges <sup>(3)</sup>	682	—	6,165	—
Change in fair value of warrant liability	(2,504)	(12,271)	(8,265)	(12,271)
Loss on extinguishment of debt	—	2,379	—	2,379
Corporate headquarters relocation expense	—	—	—	31
<b>Adjusted EBITDA</b>	<b>\$ (45,229)</b>	<b>\$ (23,928)</b>	<b>\$ (141,546)</b>	<b>\$ (41,070)</b>

(1) Includes costs primarily associated with compliance, updated systems and consulting in advance of transitioning to a public company.

(2) Consists mainly of system conversions, merging of operating certificates, re-branding costs and fees paid to external advisors in connection with strategic transactions.

(3) During 2022, we recorded restructuring charges for employee separation programs following strategic business decisions.

#### **Adjusted Contribution and Adjusted Contribution Margin**

We calculate Adjusted Contribution as gross profit (loss) excluding depreciation and amortization and adjusted further for (i) equity-based compensation included in cost of revenue, (ii) acquisition and integration expense included in cost of revenue and (iii) other items included in cost of revenue that are not indicative of our ongoing operating performance. Adjusted Contribution Margin is calculated by dividing Adjusted Contribution by total revenue. We include Adjusted Contribution and Adjusted Contribution Margin as supplemental measures for assessing operating performance and for the following:

- To understand our ability to achieve profitability over time through scale and leveraging costs; and
- Provides useful information for historical period-to-period comparisons of our business and to identify trends.

The following table reconciles Adjusted Contribution to gross profit (loss), which is the most directly comparable U.S. GAAP measure (in thousands, except percentages):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2022	2021	2022	2021
Revenue	\$ 420,356	\$ 301,978	\$ 1,171,503	\$ 849,215
Less: Cost of revenue	(403,042)	(283,495)	(1,144,698)	(773,191)
Less: Depreciation and amortization	(16,500)	(13,639)	(46,862)	(40,952)
<b>Gross profit (loss)</b>	<b>\$ 814</b>	<b>\$ 4,844</b>	<b>\$ (20,057)</b>	<b>\$ 35,072</b>
<b>Gross margin</b>	<b>0.2 %</b>	<b>1.6 %</b>	<b>(1.7)%</b>	<b>4.1 %</b>
<i>Add back:</i>				
Depreciation and amortization	\$ 16,500	\$ 13,639	\$ 46,862	\$ 40,952
Equity-based compensation expense in cost of revenue	3,581	679	11,320	779
Acquisition and integration expense in cost of revenue	650	—	650	1,011
<b>Adjusted Contribution</b>	<b>\$ 21,545</b>	<b>\$ 19,162</b>	<b>\$ 38,775</b>	<b>\$ 77,814</b>
<b>Adjusted Contribution Margin</b>	<b>5.1 %</b>	<b>6.3 %</b>	<b>3.3 %</b>	<b>9.2 %</b>

### Key Operating Metrics

In addition to financial measures, we regularly review certain key operating metrics to evaluate our business, determine the allocation of resources and make decisions regarding business strategies. We believe that these metrics can be useful for understanding the underlying trends in our business.

The following table summarizes our key operating metrics:

	As of September 30,		% Change
	2022	2021	
Active Members	12,688	11,375	12 %
<b>Three Months Ended September 30,</b>			
	2022	2021	% Change
Active Users	13,339	12,011	11 %
Live Flight Legs	21,025	19,714	7 %
Flight revenue per Live Flight Leg	\$ 13,266	\$ 11,076	20 %
<b>Nine Months Ended September 30,</b>			
	2022	2021	% Change
Live Flight Legs	60,356	53,226	13 %
Flight revenue per Live Flight Leg	\$ 13,244	\$ 11,677	13 %

### Active Members

We define Active Members as the number of Connect, Core and Business membership accounts that generated membership revenue in a given period and are active as of the end of the reporting period. We use Active Members

to assess the adoption of our premium offerings which is a key factor in our penetration of the market in which we operate and a key driver of membership and flight revenue.

#### ***Active Users***

We define Active Users as Active Members and jet card holders as of the reporting date plus unique non-member consumers who completed a revenue generating flight at least once in a given period and excluding wholesale flight activity. While a unique consumer can complete multiple revenue generating flights on our platform in a given period, that unique user is counted as only one Active User. We use Active Users to assess the adoption of our platform and frequency of transactions, which are key factors in our penetration of the market in which we operate and our growth in revenue.

#### ***Live Flight Legs***

We define Live Flight Legs as the number of completed one-way revenue generating flight legs in a given period. The metric excludes empty repositioning legs and owner legs related to aircraft under management. We believe Live Flight Legs are a useful metric to measure the scale and usage of our platform, and our growth in flight revenue.

### **Component of Results of Our Operations**

The key components of our results of operations include:

#### ***Revenue***

Revenue is derived from flight, membership, aircraft management and other services.

Flight revenue consists of retail and wholesale flights and certain related fees and surcharges. Members can either pay as they fly or prepay for flights when they purchase a Prepaid Block.

Membership revenue is comprised of a one-time initiation fee paid at the commencement of a membership and recurring annual dues. In the first year of membership, a portion of the initiation fee is applied to annual dues. The remainder of the initiation fee, less any flight credits, is deferred and recognized on a straight-line basis over the estimated duration of the customer relationship period, which is estimated to be three years as of September 30, 2022. Members are charged recurring annual dues to maintain their membership. Revenue related to the annual dues are deferred and recognized on a straight-line basis over the related contractual period. If a member qualifies to earn Delta miles in the Delta SkyMiles Program as part of their membership, then a portion of the membership fee is allocated at contract inception.

Aircraft management revenue consists of contractual monthly management fees charged to aircraft owners, recovery of owner incurred expenses including maintenance coordination, cabin crew and pilots, and recharging of certain incurred aircraft operating costs such as maintenance, fuel, landing fees and parking. We pass recovery and recharge amounts back to owners at either cost or at a predetermined margin.

Other revenue primarily consists of (i) ground services derived from aircraft customers that use our FBO and MRO facilities and (ii) flight-related services. In addition, other revenue includes subscription fees from third-party operators for access to our UP FMS software, fees we may receive from third-party sponsorships and partnerships, freight, group charter, safety and security, whole aircraft acquisitions and sales, and special missions including government, defense, emergency and medical transport.

#### ***Costs and Expenses***

Costs and expenses consist of the following components:

#### ***Cost of Revenue***

Cost of revenue primarily consists of direct expenses incurred to provide flight services and facilitate operations, including aircraft lease costs, fuel, crew travel, maintenance and third-party flight costs. Cost of revenue

also consists of compensation expenses, including equity-based compensation and related benefits for employees that directly facilitate flight operations. In addition, cost of revenue includes aircraft owner expenses incurred such as maintenance coordination, cabin crew and pilots, and certain aircraft operating costs such as maintenance, fuel, landing fees and parking.

***Other Operating Expenses***

*Technology and Development*

Technology and development expense primarily consists of compensation expenses for engineering, product development and design employees, including equity-based compensation, expenses associated with ongoing improvements to, and maintenance of, our platform offerings and other technology. Technology and development expense also includes software expenses and technology consulting fees.

*Sales and Marketing*

Sales and marketing expense primarily consists of compensation expenses in support of sales and marketing such as commissions, salaries, equity-based compensation and related benefits. Sales and marketing expense also includes expenses associated with advertising, promotions of our services, member experience, account management and brand-building.

*General and Administrative*

General and administrative expense primarily consists of compensation expenses, including allocable portions of equity-based compensation and related benefits for our executive, finance, human resources and legal teams, and other personnel performing administrative functions. General and administrative expense also includes corporate office rent expense, third-party professional fees, acquisition and integration related expenses, public company readiness expenses and any other cost or expense incurred not deemed to be related to cost of revenue, sales and marketing expense or technology and development expense.

*Depreciation and Amortization*

Depreciation and amortization expense primarily consists of depreciation of capitalized aircraft. Depreciation and amortization expense also includes amortization of capitalized software development costs and acquired finite-lived intangible assets. We allocate overhead such as facility costs and telecommunications charges, based on department headcount, as we believe this to be the most accurate measure. As a result, a portion of general overhead expenses are reflected in each operating expense category.

*Gain on Sale of Aircraft Held for Sale*

Gain on sale of aircraft held for sale consists of the gain on aircraft sold where we did not act as a broker. When these aircraft were acquired, it was our intent to sell and not to hold them long-term.

***Change in Fair Value of Warrant Liability***

Change in fair value of warrant liability consists of unrealized gain (loss) on warrants assumed as part of the Business Combination, including Private Warrants and Public Warrants.

***Interest Income***

Interest income primarily consists of interest earned on cash equivalents in money market funds, U.S. treasury bills and time deposits.

***Interest Expense***

Interest expense primarily consists of the interest paid or payable and the amortization of debt discounts and deferred financing costs on our credit facilities, promissory notes and other debt obligations.

### Income Tax Expense

Income taxes are recorded using the asset and liability method. Under this method, deferred tax assets and liabilities are recorded based on the estimated future tax effects of differences between the financial reporting and tax bases of existing assets and liabilities. These differences are measured using the enacted tax rates that are expected to be in effect when these differences are anticipated to reverse. Deferred tax assets are reduced by a valuation allowance to the extent management believes it is not more likely than not to be realized.

### Results of Our Operations for the Three Months Ended September 30, 2022 Compared to the Three Months Ended September 30, 2021

The following table sets forth our results of operations for each of the three months ended September 30, 2022 and 2021 (in thousands, except percentages):

	Three Months Ended September 30,		Change in	
	2022	2021	\$	%
<b>Revenue</b>	\$420,356	\$301,978	\$118,378	39 %
<b>Costs and expenses:</b>				
Cost of revenue	403,042	283,495	119,547	42 %
Technology and development	16,639	8,769	7,870	90 %
Sales and marketing	30,830	22,157	8,673	39 %
General and administrative	44,323	42,490	1,833	4 %
Depreciation and amortization	16,500	13,639	2,861	21 %
Gain on sale of aircraft held for sale	(1,316)	—	(1,316)	100 %
<b>Total costs and expenses</b>	<b>510,018</b>	<b>370,550</b>	<b>139,468</b>	<b>38 %</b>
<b>Loss from operations</b>	<b>(89,662)</b>	<b>(68,572)</b>	<b>(21,090)</b>	<b>(31)%</b>
<b>Other income (expense):</b>				
Change in fair value of warrant liability	2,504	12,271	(9,767)	100 %
Loss on extinguishment of debt	—	(2,379)	2,379	100 %
Interest income	1,130	7	1,123	100 %
Interest expense	—	(782)	782	(100)%
Other expense, net	(625)	—	(625)	100 %
<b>Total other income (expense)</b>	<b>3,009</b>	<b>9,117</b>	<b>(6,108)</b>	<b>67 %</b>
<b>Loss before income taxes</b>	<b>(86,653)</b>	<b>(59,455)</b>	<b>(27,198)</b>	<b>(46)%</b>
Income tax expense	(185)	—	(185)	100 %
<b>Net loss</b>	<b>(86,838)</b>	<b>(59,455)</b>	<b>(27,383)</b>	<b>(46)%</b>
Less: Net loss attributable to non-controlling interests	—	(970)	970	100 %
<b>Net loss attributable to Wheels Up Experience Inc.</b>	<b>\$ (86,838)</b>	<b>\$ (58,485)</b>	<b>\$ (28,353)</b>	<b>(48)%</b>

## Revenue

Revenue increased by \$118.4 million, or 39%, for the three months ended September 30, 2022, compared to the three months ended September 30, 2021. The increase in revenue was primarily attributable to the following changes in membership revenue, flight revenue, aircraft management revenue and other revenue (in thousands, except percentages):

	Three Months Ended September 30,		Change in	
	2022	2021	\$	%
Membership	\$ 22,409	\$ 17,982	\$ 4,427	25 %
Flight	278,917	218,360	60,557	28 %
Aircraft management	58,962	58,005	957	2 %
Other	60,068	7,631	52,437	687 %
Total	\$ 420,356	\$ 301,978	\$ 118,378	39 %

Growth in membership revenue was driven primarily by a 12% increase in Active Members compared to the three months ended September 30, 2021.

Flight revenue growth was driven by a 7% increase in Live Flight Legs year-over-year, which resulted in \$14.5 million of growth, and a 20% increase in flight revenue per Live Flight Leg, which drove \$46.0 million of year-over-year improvement. The increase in Live Flight Legs was primarily attributable to an increase in the number of Active Members and the acquisition of Air Partner. Flight revenue for the three months ended September 30, 2022 also includes \$16.9 million of fuel surcharge revenue, which we began collecting effective April 1, 2022 and modified to a fuel surcharge indexed to fuel prices effective June 1, 2022. In addition, flight revenue increased due to the acquisition of Air Partner, which added \$14.1 million for the three months ended September 30, 2022.

The increase in aircraft management revenue was primarily attributable to an increase in our recovery of owner and rechargeable costs related to operating aircraft under management, both of which stem from an increase in operating costs.

The increase in other revenue was primarily attributable to a \$34.8 million increase in sales of aircraft inventory and the \$17.2 million related to the acquisition of Air Partner for the three months ended September 30, 2022.

## Cost of Revenue

Cost of revenue increased by \$119.5 million, or 42%, for the three months ended September 30, 2022 compared to the three months ended September 30, 2021. The increase in cost of revenue is primarily attributable to the increase in flight operating costs due to inflationary pressures, such as increased fuel, maintenance, wages and third-party fulfillment costs, the acquisition of Air Partner and increased whole aircraft sales. In addition, excluding aircraft owner expenses, fuel expense increased by \$5.7 million for the three months ended September 30, 2022 compared to the three months ended September 30, 2021, which was primarily attributable to an increase in fuel prices.

Adjusted Contribution Margin decreased 120 basis points for the three months ended September 30, 2022 compared to the three months ended September 30, 2021, which was primarily attributable to cost pressures and supply constraints impacting us and the industry, partially offset by the acquisition of Air Partner and additional whole aircraft sales. Specifically, pilot availability, increased fuel costs, maintenance challenges, wage inflation and increased third-party fulfillment costs each contributed to the decline in Adjusted Contribution Margin. See "Non-GAAP Financial Measures" above for a definition of Adjusted Contribution Margin, information regarding our use of Adjusted Contribution Margin and a reconciliation of gross margin to Adjusted Contribution Margin.

## ***Other Operating Expenses***

### ***Technology and Development***

Technology and development expenses increased by \$7.9 million, or 90%, for the three months ended September 30, 2022 compared to the three months ended September 30, 2021 which were primarily driven by continued investments in digital transformation including the marketplace platform and UP FMS. The increase in technology and development expenses was primarily attributable to an increase of \$4.0 million in employee compensation and allocable costs combined with third-party consultant fees increasing \$2.5 million. The increase in employee costs and consultant fees was partially offset by higher capitalized costs related to the development of internal use software of \$2.0 million. Additionally, enterprise software expense increased by \$2.0 million. Lastly, technology and development expenses increased due to the acquisition of Air Partner, which added \$1.4 million for the three months ended September 30, 2022.

### ***Sales and Marketing***

Sales and marketing expenses increased by \$8.7 million, or 39%, for the three months ended September 30, 2022 compared to the three months ended September 30, 2021. The increase in sales and marketing was attributable to an increase of \$1.4 million for employee compensation costs and allocable costs. In addition, sales commissions increased \$2.4 million driven by higher whole aircraft sales activity. Expenses related to marketing and member benefits declined by \$1.4 million year-over-year, of which \$0.8 million were related to one-time initial public offering (“IPO”) readiness costs. Lastly, sales and marketing expenses increased due to the acquisition of Air Partner, which added \$6.3 million for the three months ended September 30, 2022.

### ***General and Administrative***

General and administrative expenses increased by \$1.8 million, or 4%, for the three months ended September 30, 2022 compared to the three months ended September 30, 2021. The increase in general and administrative expenses was attributable to an increase of \$1.6 million for employee compensation costs and allocable costs, professional service-related fees of \$3.0 million, \$0.3 million related to public company costs, and \$3.5 million in one-time costs related to merger and acquisition activity for the three months ended September 30, 2022. Additionally, general and administrative expenses increased \$5.4 million due to the acquisition of Air Partner and Alante Air. These increases were offset by a \$1.7 million decrease in one-time IPO readiness costs, a \$1.6 million decrease in bad debt expense and a \$8.7 million decrease in equity-based compensation.

### ***Depreciation and Amortization***

Depreciation and amortization expenses increased by \$2.9 million, or 21%, for the three months ended September 30, 2022 compared to the three months ended September 30, 2021. The increase in depreciation and amortization expense was primarily attributable to a \$1.8 million increase in amortization of software development costs. The increase was partially offset by a decrease in amortization of intangible assets of \$0.5 million. Lastly, depreciation and amortization expenses increased due to the acquisition of Air Partner, which added \$1.6 million for the three months ended September 30, 2022.

### ***Interest Income***

Interest income increased by \$1.1 million, or 100%, for the three months ended September 30, 2022 compared to the three months ended September 30, 2021. The increase was attributable to higher rates of interest earned on cash equivalents in money market funds, U.S treasury bills and time deposits.

### ***Interest Expense***

Interest expense decreased by \$0.8 million, or 100%, for the three months ended September 30, 2022 compared to the three months ended September 30, 2021. The decrease in interest expense was attributable to our repayment of substantially all of the outstanding principal of our long-term debt on July 21, 2021.

*Results of Our Operations for the nine months ended September 30, 2022 Compared to the nine months ended September 30, 2021*

The following table sets forth our results of operations for each of the nine months ended September 30, 2022 and 2021 (in thousands, except percentages):

	Nine Months Ended September 30,		Change in	
	2022	2021	\$	%
<b>Revenue</b>	\$ 1,171,503	\$ 849,215	\$ 322,288	38 %
<b>Costs and expenses:</b>				
Cost of revenue	1,144,698	773,191	371,507	48 %
Technology and development	42,436	23,818	18,618	78 %
Sales and marketing	87,761	55,846	31,915	57 %
General and administrative	130,200	76,444	53,756	70 %
Depreciation and amortization	46,862	40,952	5,910	14 %
Gain on sale of aircraft held for sale	(3,950)	—	(3,950)	100 %
<b>Total costs and expenses</b>	<u>1,448,007</u>	<u>970,251</u>	<u>477,756</u>	<u>49 %</u>
<b>Loss from operations</b>	(276,504)	(121,036)	(155,468)	(128)%
<b>Other income (expense):</b>				
Change in fair value of warrant liability	8,265	12,271	(4,006)	100 %
Loss on extinguishment of debt	—	(2,379)	2,379	100 %
Interest income	1,612	25	1,587	100%
Interest expense	—	(9,503)	9,503	(100)%
Other expense, net	(1,505)	—	(1,505)	100 %
<b>Total other income (expense)</b>	<u>8,372</u>	<u>414</u>	<u>7,958</u>	<u>(1922)%</u>
<b>Loss before income taxes</b>	(268,132)	(120,622)	(147,510)	(122)%
Income tax expense	(505)	—	(505)	100 %
<b>Net loss</b>	(268,637)	(120,622)	(148,015)	(123)%
Less: Net loss attributable to non-controlling interests	(387)	(6,572)	6,185	94 %
<b>Net loss attributable to Wheels Up Experience Inc.</b>	<u>\$ (268,250)</u>	<u>\$ (114,050)</u>	<u>\$ (154,200)</u>	<u>(135)%</u>

## Revenue

Revenue increased by \$322.3 million, or 38%, for the nine months ended September 30, 2022, compared to the nine months ended September 30, 2021. The increase in revenue was primarily attributable to the following changes in membership revenue, flight revenue, aircraft management revenue and other revenue (in thousands, except percentages):

	Nine Months Ended September 30,		Change in	
	2022	2021	\$	%
Membership	\$ 67,076	\$ 49,144	\$ 17,932	36 %
Flight	799,351	621,494	177,857	29 %
Aircraft management	180,186	158,840	21,346	13 %
Other	124,890	19,737	105,153	533 %
Total	\$ 1,171,503	\$ 849,215	\$ 322,288	38 %

Growth in membership revenue was driven primarily by a 12% increase in Active Members compared to the nine months ended September 30, 2021 combined with an increased mix of Core members.

Flight revenue growth was driven by a 13% increase in Live Flight Legs year-over-year, which resulted in \$83.3 million of growth, and a 13% increase in flight revenue per Live Flight Leg, which drove \$94.5 million of year-over-year improvement. The increase in Live Flight Legs was primarily attributable to an increase in the number of Active Members and the acquisition of Air Partner. Flight revenue for the nine months ended September 30, 2022 also includes \$32.5 million of fuel surcharge revenue, which we began collecting effective April 1, 2022 and modified to a fuel surcharge indexed to fuel prices effective June 1, 2022. In addition, flight revenue increased due to the acquisition of Air Partner, which added \$27.5 million for the nine months ended September 30, 2022.

The increase in aircraft management revenue was primarily attributable to an increase in our recovery of owner and rechargeable costs related to operating aircraft under management, both of which stem from increased flight activity and higher aircraft operating costs.

The increase in other revenue was primarily attributable to an increase in sales of aircraft inventory and the acquisition of Air Partner for the nine months ended September 30, 2022.

## Cost of Revenue

Cost of revenue increased by \$371.5 million, or 48%, for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021. The increase in cost of revenue is primarily attributable to the increase in Live Flight Legs, the increase in aircraft management revenue and increased whole aircraft sales. Equity-based compensation increased \$10.5 million for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021. In addition, excluding aircraft owner expenses, fuel expense increased by \$38.7 million for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021, which was primarily attributable to an increase in fuel prices.

Adjusted Contribution Margin decreased 590 basis points for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021, which was primarily attributable to cost pressures and supply constraints impacting us and the industry, partially offset by the acquisition of Air Partner and additional whole aircraft sales. Specifically, pilot availability, increased fuel costs, maintenance challenges, wage inflation and increased third-party fulfillment costs each contributed to the decline in Adjusted Contribution Margin. See "Non-GAAP Financial Measures" above for a definition of Adjusted Contribution Margin, information regarding our use of Adjusted Contribution Margin and a reconciliation of gross margin to Adjusted Contribution Margin.

## ***Other Operating Expenses***

### ***Technology and Development***

Technology and development expenses increased by \$18.6 million, or 78%, for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021 driven by continued investments in digital transformation including the marketplace platform and UP FMS. The increase in technology and development expenses was primarily attributable to an increase of \$9.4 million in employee compensation costs and allocable costs and an increase in third-party consultant fees of \$9.6 million which were partially offset by higher capitalized costs related to the development of internal use software of \$8.7 million. Additionally, equipment and enterprise software expense increased by \$2.3 million and \$3.9 million, respectively. Lastly, technology and development expenses increased due to the acquisition of Air Partner, which added \$2.1 million for the nine months ended September 30, 2022.

### ***Sales and Marketing***

Sales and marketing expenses increased by \$31.9 million, or 57%, for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021. The increase in sales and marketing was primarily attributable to an increase of \$4.7 million for employee compensation costs and allocable costs, \$5.4 million of equity-based compensation, and an increase in professional service-related fees of \$0.3 million. In addition, sales commissions increased \$5.3 million driven by higher Prepaid Block sales and whole aircraft sales activity. Expenses related to in-person Wheels Down events and member benefits increased \$5.5 million as we resumed hosting events for our members after COVID-19 restrictions were lifted. Additionally, advertising expense decreased \$2.1 million, of which \$0.8 million were related to one-time IPO readiness costs. Lastly, sales and marketing expenses increased due to the acquisition of Air Partner, which added \$12.8 million for the nine months ended September 30, 2022.

### ***General and Administrative***

General and administrative expenses increased by \$53.8 million, or 70%, for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021. The increase in general and administrative expenses was attributable to an \$18.0 million increase in equity-based compensation expense due to additional awards that were granted during the nine months ended September 30, 2022. In addition, employee compensation and allocable costs increased \$8.4 million and professional service-related fees increased \$5.8 million and one-time costs related to merger and acquisition activity increased \$11.4 million for the nine months ended September 30, 2022. Public company related costs, travel and entertainment expenses, office expenses and other costs also increased by approximately \$3.8 million partially offset by a decrease of \$2.5 million and \$2.0 million in one-time IPO readiness costs and bad debt expense, respectively. Additionally, general and administrative expenses increased \$10.9 million due to the acquisition of Alante Air and Air Partner for the nine months ended September 30, 2022.

### ***Depreciation and Amortization***

Depreciation and amortization expenses increased by \$5.9 million, or 14%, for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021. The increase in depreciation and amortization expense was primarily attributable to a \$3.9 million increase in amortization of software development costs and a \$0.4 million increase in depreciation expense for leasehold improvements. The increase was partially offset by a decrease in depreciation expense for our owned aircraft and amortization of intangible assets of \$0.6 million and \$1.1 million, respectively. Lastly, depreciation and amortization expenses increased due to the acquisition of Air Partner, which added \$3.4 million for the nine months ended September 30, 2022.

### ***Interest Income***

Interest income increased by \$1.6 million, or 100%, for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021. The increase was attributable to higher rates of interest earned on cash equivalents in money market funds, U.S treasury bills and time deposits.

### *Interest Expense*

Interest expense decreased by \$9.5 million, or 100%, for the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021. The decrease in interest expense was attributable to our repayment of substantially all of the outstanding principal of our long-term debt on July 21, 2021.

### **Liquidity and Capital Resources**

#### *Overview*

Our principal sources of liquidity have historically consisted of financing activities, including proceeds from the Business Combination and operating activities, primarily from the increase in deferred revenue associated with the sale of Prepaid Blocks. As of September 30, 2022, we had approximately \$285.5 million of cash and cash equivalents, which were primarily invested in money market funds, and approximately \$26.4 million of restricted cash.

#### *Long-Term Debt*

From time to time, we obtain debt financing to, among other things, refinance or purchase aircraft or fund our strategic growth initiatives. Subsequent to September 30, 2022, WUP LLC issued \$270.0 million aggregate principal amount Equipment Notes using an EETC (enhanced equipment trust certificate) loan structure. The Equipment Notes were issued for net proceeds (before transaction-related expenses) equal to 96% of principal amount and bear interest at the rate of 12% per annum with annual amortization of principal amount equal to 10% per annum. The final expected distribution date of the Equipment Notes varies from July 15, 2025 to October 15, 2029 depending on the type of aircraft, unless redeemed earlier by WUP LLC. The Equipment Notes are secured by first-priority liens on 134 of the Company's owned aircraft fleet and by liens on certain intellectual property assets of the Company and certain of its subsidiaries. On an unaudited pro forma basis, taking into account the net proceeds (before transaction-related expenses) of \$259.2 million received by the Company upon consummation of the 2022-1 Equipment Note Financing as if such financing had been completed on September 30, 2022, we would have had approximately \$544.7 million of cash and cash equivalents. We believe our cash and cash equivalents on hand, combined with the net proceeds from the Equipment Notes, will be sufficient to meet our projected working capital and capital expenditure requirements for at least the next 12 months. See "Non-GAAP Financial Measures" for additional information regarding our use non-GAAP financial measures, such as pro forma cash, in this Quarterly Report on Form 10-Q.

#### *Cash Flows*

The following table summarizes our cash flows for each of the nine months ended September 30, 2022 and 2021 (in thousands):

	Nine Months Ended September 30,	
	2022	2021
Net cash used in operating activities	\$ (288,341)	\$ (152,416)
Net cash used in investing activities	\$ (171,725)	\$ (8,428)
Net cash provided by (used in) financing activities	\$ (7,347)	\$ 373,398
Effect of exchange rate changes on cash, cash equivalents and restricted cash	\$ (7,395)	\$ —
Net increase (decrease) in cash, cash equivalents and restricted cash	\$ (474,808)	\$ 212,554

#### *Cash Flow from Operating Activities*

Net cash used in operating activities for the nine months ended September 30, 2022 was \$288.3 million. During the nine months ended September 30, 2022, the cash outflow from operating activities consisted of our net loss, net of non-cash items of \$100.0 million and the balance from an increase in net operating assets and liabilities. In addition, during the nine months ended September 30, 2022, we sold \$658.7 million of Prepaid Blocks compared to \$356.9 million for the nine months ended September 30, 2021. The increase in Prepaid Block purchases was

primarily attributable to the growth in Active Members and an out-of-cycle new program and pricing announcement in May 2022.

#### *Cash Flow from Investing Activities*

Net cash used in investing activities for the nine months ended September 30, 2022 was \$171.7 million. During the nine months ended September 30, 2022, the cash outflow from investing activities was primarily attributable to \$98.6 million for capital expenditures, including \$18.5 million of software development costs. We also purchased \$39.9 million of aircraft held for sale. In addition, we acquired Alante Air and Air Partner for \$75.1 million, net of cash acquired. The cash outflow was partially offset by \$41.8 million from the sale of aircraft that were classified as held for sale.

#### *Cash Flow from Financing Activities*

Net cash used in financing activities for the three months ended September 30, 2022 was \$7.3 million. During the nine months ended September 30, 2022, the cash outflow from financing activities was attributable to a payment for shares that were withheld to settle employee taxes due upon the vesting of restricted stock and restricted stock units.

### **Contractual Obligations and Commitments**

As of September 30, 2022, our principal commitments consisted of contractual cash obligations under our operating leases for certain controlled aircraft, corporate headquarters, and operational facilities, including aircraft hangars. For further information on our leases, see Note 12, Leases of the Notes to Condensed Consolidated Financial Statements included herein.

#### *Long-Term Debt*

On October 14, 2022, WUP LLC issued \$270.0 million aggregate principal amount Equipment Notes using an EETC (enhanced equipment trust certificate) loan structure. The Equipment Notes were issued for net proceeds (before transaction-related expenses) equal to 96% of principal amount and bear interest at the rate of 12% per annum with annual amortization of principal amount equal to 10% per annum. The final expected distribution date of the Equipment Notes varies from July 15, 2025 to October 15, 2029 depending on the type of aircraft, unless redeemed earlier by WUP LLC. The Equipment Notes are secured by first-priority liens on 134 of the Company's owned aircraft fleet and by liens on certain intellectual property assets of the Company and certain of its subsidiaries. WUP LLC's obligations under the Equipment Notes are guaranteed by the Company and certain of its subsidiaries. The Equipment Notes and related documents contain certain restrictive covenants, including a minimum liquidity covenant and a covenant that limits the maximum loan to value ratio of all aircraft financed, and customary events of default for transactions of this type, including cross-default provisions among the Equipment Notes.

For further information on the 2022-1 Equipment Note Financing, see Note 19, Subsequent Events of the Notes to Condensed Consolidated Financial Statements included herein. For further information about our long-term debt and lease obligations, see Note 10, Long-term Debt and Note 12, Leases, respectively, of the Notes to Condensed Consolidated Financial Statements included herein.

### **Critical Accounting Policies and Estimates**

For further information on our critical accounting policies and estimates, see "Management's Discussion and Analysis of Financial Conditions and Results of Operations - Critical Accounting Policies and Estimates" included in our Annual Report on Form 10-K for the year ended December 31, 2021.

### **Recent Accounting Pronouncements**

For further information on recent accounting pronouncements, see Note 2, Summary of Significant Accounting Policies of the Notes to Condensed Consolidated Financial Statements included herein.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Except for the material changes set forth below, there has not been any material change to the information included in Part II, Item 7A of our Annual Report on Form 10-K for the year ended December 31, 2021.

In the ordinary course of operating our business, we are exposed to market risks. Market risk represents the risk of loss that may impact our financial position or results of operations due to adverse changes in financial market prices and rates. Our principal market risks have related to interest rates, aircraft fuel, inflation and foreign currency exchange.

#### *Aircraft Fuel*

We are subject to market risk associated with changes in the price and availability of aircraft fuel. Aircraft fuel expense for the three and nine months ended September 30, 2022 represented 13% and 15% of our total cost of revenue and includes the recharge of fuel costs to our aircraft management customers. Based on our fuel consumption during the nine months ended September 30, 2022, a hypothetical 10% increase in the average price per gallon of aircraft fuel would have increased fuel expense by approximately \$5.3 million and \$16.8 million for the three and nine months ended September 30, 2022, respectively. We do not purchase or hold any derivative instruments to protect against the effects of changes in fuel, but due to our dynamic pricing we do have the ability to raise our prices on those flights priced that way. In addition, our agreements allow us to bill members a fuel price surcharge and we exercised our right to apply this surcharge to our hourly rate for the first time on April 9, 2022. Subsequently, on May 2, 2022, we announced a new fuel surcharge framework. Beginning on June 1, 2022, we calculated and billed the fuel surcharge based on the cost of Jet A fuel, which limits our direct exposure to volatility in Jet A fuel prices to the extent the fuel surcharge applies. See “Recent Developments” above for further information regarding the details of the fuel surcharge.

#### *Foreign Currency Exchange*

We are subject to foreign currency exchange risk primarily through Air Partner’s international operations, which involve revenue and expenses denominated in foreign currencies. To manage foreign currency exchange risk, we execute international revenue and expense transactions in the same foreign currency to the extent practicable. As of September 30, 2022, we did not hold any derivative instruments to protect against the risk of foreign currency fluctuations.

#### **ITEM 4. CONTROLS AND PROCEDURES**

##### ***Evaluation of Disclosure Controls and Procedures***

We maintain disclosure controls and procedures that are designed to provide reasonable assurance that information required to be disclosed in our Securities Exchange Act of 1934, as amended (the "Exchange Act") reports is recorded, processed, summarized and reported within the time periods specified in the U.S. Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow for timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. As required by Rule 13a-15(b) under the Exchange Act, our management, including our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this Quarterly Report, our disclosure controls and procedures are effective at a reasonable assurance level.

##### ***Changes in Internal Control over Financial Reporting***

As we integrate our business and optimize processes, we continue to convert our business to a single instance of Netsuite and our Flight Management System to UP FMS. We are employing a phased implementation approach that will provide continued monitoring and assessment to maintain the effectiveness of internal control over financial reporting during and after the conversions. The conversions were not in response to any identified significant deficiency or material weakness in our internal control over financial reporting.

On April 1, 2022, we acquired all of the outstanding equity of Air Partner plc. We are in the process of analyzing, evaluating and where necessary, implementing changes in controls and procedures. As a result, the process may result in additions or changes to our internal control over financial reporting.

Except as described above, there were no changes in our internal control over financial reporting during the quarter ended September 30, 2022, which were identified in connection with management's evaluation required by paragraph (d) of Rule 13a-15 and 15d-15 under the Exchange Act, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

From time to time, we are subject to various legal proceedings and claims, either asserted or unasserted, which arise in the ordinary course of business. While the outcome of these matters cannot be predicted with certainty, we do not believe that the outcome of any of these matters, individually or in the aggregate, will have a material adverse effect on our consolidated financial condition, results of operations or cash flows.

#### Item 1A. RISK FACTORS

In addition to the risks set forth below and the information set forth in this Quarterly Report, you should carefully consider the “Risk Factors” included under Item 1A. to Part I of our Annual Report on Form 10-K for the year ended December 31, 2021. You should be aware that these risk factors and other information may not describe every risk facing Wheels Up. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial could adversely affect our business, financial condition and results of operations.

***Because our software could be used to collect and store personal information, privacy concerns in the territories in which we operate could result in additional costs and liabilities to us or inhibit sales of our software offering.***

The regulatory framework for privacy issues worldwide is rapidly evolving and is likely to remain uncertain for the foreseeable future. Many government bodies and agencies have adopted or are considering adopting laws and regulations regarding the collection, use, storage and disclosure of personal information and breach notification procedures. We are also required to comply with laws, rules and regulations relating to data security. Interpretation of these laws, rules and regulations and their application to our software and professional services in applicable jurisdictions is ongoing and cannot be fully determined at this time.

In the U.S., these include rules and regulations promulgated under the authority of the Federal Trade Commission, the Electronic Communications Privacy Act, the Computer Fraud and Abuse Act, the California Consumer Privacy Act (“CCPA”) and other state and federal laws relating to privacy and data security. By way of example, the CCPA requires covered businesses to provide new disclosures to California residents, provide them new ways to opt-out of certain disclosures of personal information, and allows for a new cause of action for data breaches. It includes a framework that includes potential statutory damages and private rights of action. There is some uncertainty as to how the CCPA, and similar privacy laws emerging in other states, could impact our business as it depends on how such laws will be interpreted. As we expand our operations, compliance with privacy laws may increase our operating costs.

Outside the U.S., an increasing number of laws, regulations, and industry standards apply to data privacy and security. For example, the General Data Protection Regulation (“GDPR”), took effect in the European Union (“EU”) on May 25, 2018. Notwithstanding the withdrawal of the United Kingdom (“UK”), from the EU, by operation of the so-called UK GDPR, the GDPR continues to apply in substantially equivalent form, so when we refer to the GDPR, we are also making reference to the UK GDPR in the context of the UK, unless the context requires otherwise. The GDPR increased covered businesses’ data privacy and security obligations and imposed stringent data privacy and security requirements, including, for example, detailed notices about how such businesses process personal data, the implementation of security measures, mandatory security breach notification requirements, contractual data protection requirements on data processors and limitations on the retention of records of personal data processing activities.

Such restrictions could increase our exposure to regulatory enforcement action, increase our compliance costs, and adversely affect our business.

***Our obligations in connection with our contractual obligations, including long-term leases and debt financing obligations, could impair our liquidity and thereby harm our business, results of operations and financial condition.***

We have significant long-term lease and debt financing obligations primarily relating to our aircraft fleet, and we may incur additional obligations as we expand our aircraft fleet and operations. As of September 30, 2022, we had 68 aircraft under operating leases, with an average remaining lease term of approximately 4.1 years. As of September 30, 2022, future minimum lease payments due under all long-term operating leases were approximately \$154.8 million. In addition, on October 14, 2022, Wheels Up Partners LLC (“WUP LLC”), an indirect subsidiary of the Company, issued equipment notes

(collectively, the “Equipment Notes”) in an aggregate principal amount of \$270.0 million (the “2022-1 Equipment Note Financing”) secured by 134 of the Company’s owned aircraft fleet and certain of our intellectual property assets of the Company and certain of its subsidiaries. The Equipment Notes require quarterly payments of interest and a specified percentage of unpaid principal amount, and have final expected distribution dates ranging from July 15, 2025 to October 15, 2029 depending on the type of aircraft, unless earlier redeemed by WUP LLC.

Our ability to timely pay our contractual obligations, including our long-term lease obligations and required payments under the Equipment Notes, will depend on our results of operations, cash flow, liquidity and ability to secure additional financing, which will in turn depend on, among other things, the success of our current business strategy, U.S. and global economic and political conditions, the availability and cost of financing, and other factors that may be beyond our control. If our liquidity is materially diminished, our cash flow available to fund our working capital requirements, debt service obligations, capital expenditures and strategic initiatives may be materially and adversely affected, or we may not be able to realize the benefits of, or otherwise maintain, certain relationships with our business partners. We cannot be assured that our operations will generate sufficient cash flow to make any required payments, or that we will be able to obtain financing to make expenditures in pursuit of our strategic initiatives. The amount of our contractual obligations and timing of required payments could have a material adverse effect on our business, results of operations and financial condition.

***Our ability to obtain additional financing on terms we deem attractive or access the capital markets may be limited under certain circumstances.***

Our operations are capital intensive, and we require sufficient liquidity levels for our operations and strategic growth plans. We have significant debt obligations and may seek to incur additional indebtedness in the future to fund working capital requirements, debt service obligations, capital expenditures and strategic initiatives. Numerous factors may affect our ability to obtain financing or access the capital markets in the future on terms attractive to us, including our liquidity, operating cash flows and the timing of capital requirements, credit status and any credit ratings assigned to us, market conditions in the private aviation industry, U.S. and global economic conditions and conditions in the capital markets generally, and the availability of our assets as collateral for future financings. We can provide no assurance that external financing will be available to us in the future on terms that we deem attractive, or at all, to fund the capital needs for our business. If we are unable to source additional financing on terms we deem attractive, or at all, our business, results of operations and financial condition could be materially adversely affected, and we may be unable to execute our strategic goals.

***Agreements governing our debt obligations include financial and other covenants that provide limitations on our business and operations under certain circumstances, and failure to comply with any of the covenants in such agreements could adversely impact us.***

Our financing agreements, including those in connection with the 2022-1 Equipment Note Financing, and other financing agreements that we may enter into from time to time, contain certain affirmative, negative and financial covenants, and other customary events of default. Under certain circumstances, such covenants require us to maintain minimum liquidity levels, limit our ability to enter into certain strategic transactions, make certain investments, pay dividends and make certain other specified restricted payments, and limit the loan-to-value ratio of all aircraft financed under the Equipment Notes based on periodic appraisals of aircraft. Certain covenants in our financing agreements are subject to important exceptions, qualifications and cure rights, including, under limited circumstances, the requirement to provide additional collateral or prepay or redeem certain obligations. In addition, certain of our financing agreements are cross-collateralized, such that an event of default or acceleration of indebtedness under one agreement could result in an event of default under other financing agreements. If we fail to comply with such covenants, if any other events of default occur for which no waiver or amendment is obtained, or if we are unable to timely refinance the debt obligations subject to such covenants or take other mitigating actions, the holders of our indebtedness could, among other things, declare outstanding amounts immediately due and payable and, subject to the terms of relevant financing agreements, repossess or foreclose on collateral, including certain of our aircraft or other assets used in our business. The acceleration of significant indebtedness or actions to repossess or foreclose on collateral may cause us to renegotiate, repay or refinance the affected obligations, and there is no assurance that such efforts would be successful or on terms we deem attractive. In addition, any acceleration or actions to repossess or foreclose on collateral under our financing agreements could result in a downgrade of any credit ratings then applicable to us, which could result in additional events of default or limit our ability to obtain additional financing.

*We may not be able to successfully implement our strategies to improve operational efficiency.*

We have started to implement and will continue to implement certain strategies to improve the efficiency of our operations. These efficiency improvements include, among other things, consolidation of our FAA certificates and our recently announced plan to relocate significant elements of our member operations team to Atlanta, Georgia (the "Relocation"). In connection with the Relocation, we will build a new member operations center in Atlanta, centralizing our critical functions with the goal of better serving our members and customers.

We face numerous challenges in implementing our strategies to improve operational efficiency, including additional expense to implement such strategies, cooperation from third parties, such as regulatory bodies, which may be outside of our control, and additional time and attention from management, which could distract them from focusing on our growth strategies and day-to-day business activities. For example, there are a number of risks associated with the Relocation, including the following:

- we may not effectively transition our workforce as part of the Relocation, in which case we could experience business disruption as a result of a loss of historical knowledge and a lack of business continuity;
- we may experience increased turnover and challenges in recruiting additional employees and retaining existing employees and we may be unable to recruit employees with the requisite skills to work at our future member operations center;
- we may not complete the Relocation during the expected timeframe; and
- we may incur capital expenditures for the Relocation in excess of our expected capital expenditures.

Although we may devote significant financial and other resources to implementing our strategies to improve operational efficiency, these efforts may not be successful or achieve the desired results. Our inability to successfully implement our operational efficiency improvement strategies could have a material adverse effect on our financial condition and results of operations and any assumptions underlying estimates of expected cost savings or expected revenues may be inaccurate.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS****Issuer Purchases of Equity Securities for the Three Months Ended September 30, 2022**

The table below sets forth information regarding purchases of our Class A common stock during the three months ended September 30, 2022:

Period	Total Number of Shares Purchased (1)	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs
July 1, 2022 – July 31, 2022	—	\$ --	—	\$ --
August 1, 2022 – August 31, 2022	389,972	2.14	—	—
September 1, 2022 – September 30, 2022	—	—	—	—
Total	389,972	\$ 2.14	—	\$ --

(1) Reflects shares withheld for payment of tax liability arising as a result of the vesting of restricted stock for certain officers.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None.

**ITEM 4. MINE SAFETY DISCLOSURES**

Not applicable.

**ITEM 5. OTHER INFORMATION**

None.

## ITEM 6. EXHIBITS

The following exhibits are filed as part of, or incorporated by reference into, this Quarterly Report.

No.	Description of Exhibit
3.1	<a href="#">Certificate of Incorporation of Wheels Up Experience Inc. (incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K, filed with the SEC on July 19, 2021).</a>
3.2	<a href="#">By-Laws of Wheels Up Experience Inc. (incorporated by reference to Exhibit 3.2 to the Registrant's Current Report on Form 8-K, filed with the SEC on July 19, 2021).</a>
4.1 +	<a href="#">Note Purchase Agreement, dated as of October 14, 2022, among Wheels Up Partners LLC, Wheels Up Class A-1 Loan Trust 2022-1 and Wilmington Trust, National Association, as subordination agent and trustee (incorporated by reference to Exhibit 4.1 to the Registrant's Current Report on Form 8-K, filed with the SEC on October 17, 2022).</a>
4.2	<a href="#">Intercreditor Agreement, dated as of October 14, 2022, among Wheels Up Class A-1 Loan Trust 2022-1 and Wilmington Trust, National Association, not in its individual capacity except as described therein, but solely as subordination agent and trustee (incorporated by reference to Exhibit 4.2 to the Registrant's Current Report on Form 8-K, filed with the SEC on October 17, 2022).</a>
4.3 ***	<a href="#">Form of Participation Agreement N[ ], among Wheels Up Partners LLC, Wilmington Trust, National Association, not in its individual capacity, except as expressly stated therein, but solely as mortgagee, Wheels Up Class A-1 Loan Trust 2022-1, and Wilmington Trust, National Association, not in its individual capacity, except as expressly stated therein, but solely as subordination agent (Exhibit B to Note Purchase Agreement) (incorporated by reference to Exhibit 4.3 to the Registrant's Current Report on Form 8-K, filed with the SEC on October 17, 2022).</a>
4.4 ***	<a href="#">Form of Trust Indenture and Mortgage N[ ], between Wheels Up Partners LLC and Wilmington Trust, National Association, not in its individual capacity, except as expressly stated therein, but solely as mortgagee (Exhibit C to Note Purchase Agreement) (incorporated by reference to Exhibit 4.4 to the Registrant's Current Report on Form 8-K, filed with the SEC on October 17, 2022).</a>
4.5	<a href="#">Form of Equipment Notes (incorporated by reference to Exhibit 4.5 to the Registrant's Current Report on Form 8-K, filed with the SEC on October 17, 2022).</a>
4.6	<a href="#">Guarantee, dated as of October 14, 2022 from each person listed in Schedule I thereto and each other person that becomes an additional guarantor pursuant thereto, to the beneficiaries listed in Schedule II thereto (incorporated by reference to Exhibit 4.6 to the Registrant's Current Report on Form 8-K, filed with the SEC on October 17, 2022).</a>
4.7	<a href="#">Loan Agreement, dated as of October 14, 2022, by and among Wheels Up Class A-1 Loan Trust 2022-1, each lender from time to time party thereto, and their permitted successors and assigns, and Wilmington Trust, National Association, as facility agent and security trustee for the lenders (incorporated by reference to Exhibit 4.7 to the Registrant's Current Report on Form 8-K, filed with the SEC on October 17, 2022).</a>
4.8	<a href="#">Security Agreement, dated as of October 14, 2022, among Wheels Up Class A-1 Loan Trust 2022-1 and Wilmington Trust, National Association, not in its individual capacity but solely as security trustee and the facility agent (incorporated by reference to Exhibit 4.8 to the Registrant's Current Report on Form 8-K, filed with the SEC on October 17, 2022).</a>
4.9	<a href="#">Security Agreement (Intellectual Property), dated as of October 14, 2022, among Wheels Up Partners LLC, certain affiliates of Wheels Up Partners LLC listed on the signature pages thereto, and Wilmington Trust, National Association, as loan trustee (incorporated by reference to Exhibit 4.9 to the Registrant's Current Report on Form 8-K, filed with the SEC on October 17, 2022).</a>
10.1 †	<a href="#">Separation and Release Agreement, dated July 14, 2022, by and between Thomas Bergeson and Wheels Up Partners LLC (incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K, filed with the SEC on July 15, 2022).</a>
31.1*	<a href="#">Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>
31.2*	<a href="#">Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>
32.1**	<a href="#">Certification of the Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a>
32.2**	<a href="#">Certification of the Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</a>
99.1***	<a href="#">Schedule I (incorporated by reference to Exhibit 99.2 to the Registrant's Current Report on Form 8-K, filed with the SEC on October 17, 2022).</a>

101.INS XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document  
101.SCH XBRL Taxonomy Extension Schema Document  
101.CAL XBRL Taxonomy Extension Calculation Linkbase Document  
101.DEF XBRL Taxonomy Extension Definition Linkbase Document  
101.LAB XBRL Taxonomy Extension Label Linkbase Document  
101.PRE XBRL Taxonomy Extension Presentation Linkbase Document  
104 Cover Page Interactive Data File - The cover page interactive data file does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document

\* Filed herewith

\*\* Furnished herewith

\*\*\* Pursuant to Instruction 2 to Item 601 of Regulation S-K, Exhibit 99.1 incorporated by reference herein contains a list of documents applicable to the aircraft collateral as of October 14, 2022 that are described in Exhibits 4.3 and 4.4 incorporated by reference herein, which documents are substantially identical to those in Exhibits 4.3 and 4.4 incorporated by reference herein, except for the information identifying the aircraft collateral in question and various information relating to the principal amounts of the Equipment Notes (as defined in Exhibit 4.4 incorporated by reference herein) relating to such aircraft collateral. Exhibit 99.1 incorporated by reference herein sets forth the details by which such documents differ from the corresponding representative sample of documents incorporated by reference herein as Exhibits 4.3 and 4.4 with respect to the aircraft collateral as of October 14, 2022.

† Identifies each management contract or compensatory plan or arrangement.

+ Certain schedules to such exhibit have been omitted pursuant to Item 601(a)(5) of Regulation S-K and will be provided to the U.S. Securities and Exchange Commission upon request.

**SIGNATURES**

Pursuant to the requirements of Securities Exchange Act of 1934, the registrant has duly caused this Quarterly Report to be signed on its behalf by the undersigned, thereunto duly authorized.

**WHEELS UP EXPERIENCE INC.**

Date: November 9, 2022

Name: /s/ Kenneth Dichter  
Kenneth Dichter  
Title: Chief Executive Officer  
(Principal Executive Officer)

Date: November 9, 2022

Name: /s/ Todd Smith  
Todd Smith  
Title: Chief Financial Officer  
(Principal Financial and Accounting Officer)

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER  
PURSUANT TO RULE 13A-14(A) UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF  
THE SARBANES-OXLEY ACT OF 2002**

I, Kenneth Dichter, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Wheels Up Experience Inc.;
  2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
  3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
  4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
    - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared; and
    - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
    - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
    - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
  5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
    - e) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
    - f) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.
-

Date: November 9, 2022 By: /s/ Kenneth Dichter Name: Kenneth Dichter  
Title: Chief Executive Officer  
(Principal Executive Officer)

**CERTIFICATION OF CHIEF FINANCIAL OFFICER  
PURSUANT TO RULE 13A-14(A) UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF  
THE SARBANES-OXLEY ACT OF 2002**

I, Todd Smith, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Wheels Up Experience Inc.;
  2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
  3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
  4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
    - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared; and
    - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
    - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
    - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
  5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
    - e) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
    - f) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.
-

Date: November 9, 2022 By: /s/ Todd Smith Name: Todd Smith  
Title: Chief Financial Officer  
(Principal Financial and Accounting Officer)

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Wheels Up Experience Inc. (the "Company") on Form 10-Q for the quarterly period ended September 30, 2022, as filed with the Securities and Exchange Commission (the "Report"), I, Kenneth Dichter, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. To my knowledge, the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of and for the period covered by the Report.

Date: November 9, 2022 By: /s/ Kenneth Dichter

Name: Kenneth Dichter

Title: Chief Executive Officer  
(Principal Executive Officer)

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Wheels Up Experience Inc. (the "Company") on Form 10-Q for the quarterly period ended September 30, 2022, as filed with the Securities and Exchange Commission (the "Report"), I, Todd Smith, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. To my knowledge, the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of and for the period covered by the Report.

Date: November 9, 2022 By: /s/ Todd Smith  
Name: Todd Smith

Title: Chief Financial Officer  
(Principal Financial and Accounting Officer)